



Economy and Enterprise Overview and Scrutiny Committee

Date **Friday 13 January 2017**
Time **9.30 am**
Venue **Committee Room 2, County Hall, Durham**

Business

Part A

Items during which the Press and Public are welcome to attend. Members of the Public can ask questions with the Chairman's agreement.

1. Apologies for Absence
2. Substitute Members
3. Minutes of the meeting held 3 November 2016 (Pages 3 - 14)
4. Declarations of Interest, if any
5. Items from Co-opted Members or Interested Parties, if any
6. Media Relations
7. DurhamWorks Programme - Youth Employment Initiative - Update: (Pages 15 - 20)
 - (i) Joint Report of the Director of Transformation and Partnerships and the Interim Corporate Director of Children and Young People's Services.
 - (ii) Presentation by the Strategic Manager, Progression and Learning, Children and Young People's Services.
8. Homelessness - Update: (Pages 21 - 30)
 - (i) Joint Report of the Director of Transformation and Partnerships and the Corporate Director of Regeneration and Local Services.
 - (ii) Presentation by the Housing Manager, Regeneration and Local Services.
9. Housing and Health - collaborative working - Overview: (Pages 31 - 40)
Report of the Corporate Director of Adult and Health Services – Public Health Portfolio Lead, Adult and Health Services.

10. Quarter 2, Forecast of Revenue and Capital Outturn 2016/17: (Pages 41 - 48)
Joint Report of the Corporate Director of Regeneration and Local Services and the Corporate Director – Resources – Finance Manager, Resources.
11. Quarter 2, 2016/17 Performance Management Report: (Pages 49 - 64)
Report of the Director of Transformation and Partnerships – Performance and Improvement Team Leader, Regeneration and Local Services.
12. Minutes of the County Durham Economic Partnership held on 11 October 2016. (Pages 65 - 68)
13. Such other business as, in the opinion of the Chair of the meeting, is of sufficient urgency to warrant consideration

Colette Longbottom
Head of Legal and Democratic Services

County Hall
Durham
5 January 2017

To: **The Members of the Economy and Enterprise Overview and Scrutiny Committee:**

Councillor R Crute (Chairman)
Councillor A Batey (Vice-Chairman)

Councillors E Adam, J Armstrong, J Bell, J Clare, J Cordon, M Davinson, D Hall, T Henderson, C Kay, B Kellett, J Maitland, H Nicholson, R Ormerod, A Patterson, M Simpson, P Stradling, O Temple, A Willis and H Smith

Co-opted Members:

Mr T Batson and Mr I McLaren

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DURHAM COUNTY COUNCIL

ECONOMY AND ENTERPRISE OVERVIEW AND SCRUTINY COMMITTEE

At a Meeting of the **Economy and Enterprise Overview and Scrutiny Committee** held in **Committee Room 2, County Hall, Durham** on **Thursday 3 November 2016** at **9.30 am**

Present:

Councillor R Crute (Chairman)

Members of the Committee:

Councillors E Adam, J Armstrong, A Batey, J Clare, M Davinson, D Hall, B Kellett, J Maitland, H Nicholson, P Stradling and A Willis

Co-opted Members:

Mr T Batson and Mr I McLaren

1 Apologies for Absence

Apologies for absence were received from Councillors T Henderson, R Ormerod and A Patterson.

2 Substitute Members

No notification of Substitute Members had been received.

3 Minutes

The Minutes of the meeting held 26 September 2016 were agreed as a correct record and were signed by the Chairman.

The Chairman noted that in relation to Item 11 as set out in the minutes, the Review Report of the Support Provided for Skills Development within County Durham had been well received at the September meeting of Cabinet and the Leader of the Council had noted his thanks to the Committee and the Working Group. It was added that the Report would be presented to the Business, Enterprise and Skills Working Group at the County Durham Economic Partnership at the end of November and reiterated that the report was a very good piece of work and had been well received.

4 Declarations of Interest

There were no Declarations of Interest.

5 Items from Co-opted Members or Interested Parties

There were no items from Co-opted Members or Interested Parties.

6 Media Relations

The Overview and Scrutiny Officer referred Members to the recent prominent articles and news stories relating to the remit of the Economy and Enterprise Overview and Scrutiny Committee (for copy see file of minutes).

The articles included: the County's success in terms of skills development; the development of a 4,000 job scheme at Bowburn, Integra 61 project; the plans for a new £8 million bus station for Durham City, and the consultation process on this and proposed improvements to North Road; and Beamish Museum being awarded £10.9 million from the Heritage Lottery Fund (HLF) which would contribute towards the £18 million "Remaking Beamish" project creating a "1950s town" amongst other improvements and attractions.

Resolved:

That the presentation be noted.

7 EU Funding

The Chairman introduced the Funding and Programmes Manager, Claire Williams who was in attendance to give an update as regards EU Funding (for copy see file of minutes).

The Funding and Programmes Manager reminded Members that the last update in respect of EU Funding had been provided at a meeting of the Committee in March 2016; however a lot had changed since then, especially the result of the European Union (EU) Referendum and the decision of the people for the UK to leave the EU. It was added that there was an amount on uncertainty post-referendum and there was a need for clarity from Government in terms of the position going forward. It was added that there was an announcement from HM Treasury in mid-August as regards money that had been guaranteed, those schemes already in place prior to the Autumn Statement, for example the Youth Employment Initiative (YEI). It was added that the Department of Communities and Local Government had started to issue Funding Agreements for projects endorsed by the European Structural Investment Fund (ESIF) Sub-Committee; however there was still a degree of uncertainty as regards the future. Members noted that the Chancellor of the Exchequer made a further announcement on 3 October confirming that Government would extend the guarantee for EU funding for structural and investment fund projects up to the point that the UK left the EU. It was noted that there was a caveat in terms of the projects must "meet domestic strategic priorities and deliver value for money".

The Committee were reminded that County Durham was a "Transition Region" in terms of EU funding and that the current level of funding for Durham was €157 million, with €537 million for the North East Local Enterprise Partnership (NELEP) area.

It was noted that European Regional Development Fund (ERDF) allocations in terms of £9.74 million contracted in County Durham with a further £46.75m ERDF in project applications in County Durham including £11.7m for JEREMIE 2, ensuring there was a strong pipeline in terms of support for Small and Medium Sized Enterprises (SMEs), innovation and research and development. Members learned that in terms of European Social Fund (ESF) allocations, in County Durham £26.9m is contracted, with the majority of this being the YEI Programme.

Councillors were referred to Appendix 2 which set out the approved County Durham and NELEP projects and it was added that those involving Durham County Council (DCC) would be undertaken with a partnership approach with those submitted meeting our priorities, those being: the YEI; Community Led Local Development (CLLD); the Business Energy Efficiency Project (BEEP); the Durham Business Opportunity Project (DBOP); Technical Assistance (TA) and the development of a North East Water Hub. Members noted open calls for projects, with five currently being assessed by DCLG: The North East Space and Satellite Applications Hub (NESSA); King James Enterprise Centre; Community Enterprise; Digital SME Programmes; and Solid Wall Insulation Innovation (SWii). It was explained that DCC managed LEADER, projects supporting rural development and further projects were being considered by the Local Action Group, to make a total of 16 projects.

It was added that a lot of hard work had been undertaken in terms of the applications and there was a number of projects in the pipeline, with awareness raising through the Council, CDEP and partners to ensure maximum uptake of opportunities for project funding. The Funding and Programmes Manager noted that a governance process was agreed and in place, providing assurance in terms of oversight and match funding requirements.

The Chairman thanked the Funding and Programmes Manager and asked Members for their questions, noting some comfort in terms of the Chancellor's comments as regards funding guarantees.

Councillor J Armstrong noted that there would be more clarity following the Chancellor's Autumn Statement and that the work undertaken by Officers in clarifying the situation in relation to EU Funding was much appreciated by Members.

Councillor B Kellett noted that on page 14 it referenced 15 year olds in terms of the YEI DurhamWorks programme. The Funding and Programmes Manager noted that the programme could work with young people from that age, as the programme was an EU scheme, those from 15 were eligible if they had left school.

Councillor H Nicholson referred to page 12 paragraph 6 and noted some concern as regards the Autumn Statement and that currently there was more money unallocated than allocated and that there was a need to keep an eye on funding progress. The Chairman reminded Members that EU Funding issues were being centrally led and reiterated that the phrase "strategic priorities" had been used, so indeed it was something that would need to be followed very carefully.

Resolved:

- (i) That the report be noted.
- (ii) That the Committee receive further update reports as the programme progresses.

8 Regional Funding Update - Local Growth Fund

The Chairman introduced the Strategy, Policy and Partnerships Team Leader, Heather Orton who was in attendance to give an update as regards Regional Funding, Local Growth Fund (LGF) (for copy see file of minutes).

The Strategy, Policy and Partnerships Team Leader noted that she would update Members in terms of Rounds 1 and 2 of the LGF and access to Round 3, with details to follow in the Chancellor's Autumn Statement.

Members were reminded that since 2014 the LGF was a single competitive funding pot, with bids being placed by Local Enterprise Partnerships (LEPs), with projects looking to support infrastructure, business and housing development through collaboration between Local Authorities and business. It was added that the project pipeline submitted by the NELEP was developed to support economic growth and was in line with the North East Strategic Economic Plan (SEP). Members noted that Rounds 1 and 2 represented £320 million for the NELEP with an estimated £500 million of additional funding being levered-in, supporting approximately 5,000 additional jobs. The Committee noted that the NELEP had various calls inviting project proposals and highlighted Table 6 within the report setting out the Round 1 and 2 Durham County Council LGF Projects: Infrastructure for Forrest Park; NETPark Infrastructure Phase 3; Horden Rail Station; NETPark Explorer; Auckland Castle Welcome Building and Infrastructure Works; and the Durham City Incubator. It was added that projects were included within the Regeneration and Local Service Capital Programme in terms of forecasting and match funding. Members were reminded that NELEP schemes, while extending beyond County Durham, would have economic benefit for the County. Councillors were reminded of other projects led by partners including: National Centre for Healthcare Photonics Stage 1 and 2; and Rural Skills Development, via East Durham College.

It terms of Round 3, the Strategy, Policy and Partnerships Team Leader explained that it was open to all LEPs with no area being entitled to a particular share of funding. It was added that Government had asked for a prioritised list of potential projects and this was looked at by Local Authorities, the North East Combined Authority (NECA) and NELEP and submitted to the Department for Business, Innovation and Skills (BIS) this week. Members noted that the proposals listed as priorities included redevelopment of North Road in Durham City and the Integra 61 development at Bowburn.

Councillors noted that DCC would continue to monitor and manage its project pipeline and look to develop full business cases and development plans in due course, should projects be successful.

The Chairman thanked the Strategy, Policy and Partnerships Team Leader and asked Members for their questions.

Councillor J Clare asked for clarification in terms of which projects had been submitted on the prioritised list, was it just those mentioned. It was reiterated they were those mentioned, North Road and Integra 61, simply at the time of production of the Committee Report this had not been known. It was added that those not on the prioritised list maybe possible within a longer project pipeline.

The Chairman asked who set the list and the Strategy, Policy and Partnerships Team Leader reiterated that it was developed in line with the SEP, however it was ultimately a decision from Government in terms of those that would be successful, with Government looking at those projects that would support job creation and economic growth, while being deliverable and providing value for money. The Chairman added that it was important that it was not simply a case of looking at what projects were easily deliverable, rather those that were able to support our economy, noting information from Scrutiny at NECA in terms of supporting 6,000 jobs. The Chairman asked how potential benefits were qualified and quantified, for example by looking at GVA. The Strategy, Policy and Partnerships Team Leader explained that each business case was assessed, however, the NELEP would look at the global benefits and it was highlighted that future evaluation of projects would be very important.

Mr T Batson noted he felt that the process of allocating funding should be business led. The Strategy, Policy and Partnerships Team Leader explained that as the NELEP led on this, the process was led by the public sector and business working together.

Councillor J Armstrong asked as regards projects, such as the Western Relief Road, that had not featured on the prioritised list. The Strategy, Policy and Partnerships Team Leader noted that projects which had not been put on the prioritised list would remain on the long-list for 2019 onward.

Resolved:

That the report be noted.

9 Local Transport Plan

The Chairman introduced the Sustainable Transport Manager, Andy Leadbeater and the Traffic Management Section Manager, Dave Lewin who were in attendance to give an update as the Local Transport Plan 3 (LTP3) (for copy see file of minutes).

The Sustainable Transport Manager reminded Members that initially LTPs were for durations of 5 years, however the Transport Act (2008) removed this requirement and the latest update was LTP3, approved by Cabinet in March 2011, and introduced in April 2011. Councillors recalled that the role of LTP3 was to set out a transport strategy and delivery plan to support the economic growth of the County with the Department for Transport (DfT) setting out within their National Transport Goals challenges/objectives the overarching national priorities, and LTP3 being a local interpretation to align with our DCC priorities.

The Committee noted that there were a number of priorities, under the five national transport goals, as set out on page 26 of the report pack, and it was added that an additional goal had been included with the six areas as follows: a stronger economy through regeneration; reducing our carbon output; safer and healthier travel; better accessibility to services; improving the quality of life and a healthier natural environment; and maintaining the transport asset. It was explained that the priorities were aligned to the Council strategies including the Sustainable Communities Strategy (SCS), Regeneration Statement (RS) and the County Durham Plan (CDP) core strategy and prioritised in line with those.

It was noted that the main priority was supporting the economy and the 36 policies set out under the six areas were set out at Appendix 4. Members noted that the core programme had five delivery areas: sustainable travel; economic/transport corridors; whole-town approach; revenue support; and maintaining the transport asset and the split by budget heads was set out at Appendix 2 to the report.

The Sustainable Transport Manager noted that major schemes could be funded in a number of ways: developer contributions; DfT funding bids; the DCC Capital Programme; and the NECA, Local Sustainable Transport Fund (LSTF) and LGF.

The Committee learned that there were a number of DCC activities, including areas such as Road Safety, and supported by the LSTF including encouraging walking and cycling. Members noted LTP Capital Funding provided by the DfT was via two blocks, an Integrated Transport Block (ITB) and a Maintenance Block. It was added that at the start of LTP3 the ITB allocation was significantly reduced and while Government increased the overall transport funding nationally this was effectively “top-sliced” to allow for the formation of the LGF scheme Local Authorities could bid into. Councillors noted other funding outside of LTP was required for schemes such as new roundabouts or bus stations, and that the Council’s Capital Programme had funded improvements at Sunderland Bridge Roundabout, SCOOT and Northlands Roundabout. It was added that the Council had been awarded Office for Low Emission Vehicles (OLEV) funding to introduce further electric vehicle charging points at County Council offices. Members noted Local Pinch Point Funding from the DfT and success in securing this for schemes to reduce congestion at A1(M) Junction 63 and Picktree Lane Roundabouts at Chester-le-Street.

The Traffic Management Section Manager referred Members to Appendix 2 and explained that schemes that had been delivered had included sustainable transport, with community transport, for example minibuses being provided in East Durham. It was explained that other elements included contributions from Local Members in terms of bus infrastructure such as bus stops and bus priority in order to make bus travel an attractive choice for commuting and travelling. Councillors were reminded of the work in terms of Road Casualty Reduction, looking at Police data to highlight areas where there maybe issues. It was explained that a road fatality had an associated financial cost of around £1.8 million and that the works to try and prevent accidents and fatalities included: schemes at the A167 Pity Me Roundabout; signage and road markings at Forest-in-Teesdale following road resurfacing; and signage on the C12 west of Pitlington. It was added that there were 13 Accident Investigation and Prevention (AIP) schemes for 2016/17.

The Committee were informed of the work in terms of Urban Traffic Management and Control (UTMC), with the installation of 9 variable message boards, the majority on the main approaches into Durham City, which provide useful driver information, most recently highlighting works being carried out to Leazes Bowl in the City.

It was added that there would be improvements to the car park management system in Durham and further cameras installed at Bishop Auckland in being able to understand issues with traffic, assessing the impact of Kynren. It was noted that cameras in Durham City Centre could allow drivers to be able to look at live images in terms of journey planning. Councillors noted issues of demand management, with the use of Traffic Regulation Orders where appropriate in response to new signage, road markings and other issues. Members noted another area of work included encouraging walking and cycling, linking to the Rights of Way Improvement Plan, Cycling Strategy and County Durham Plan.

Members were informed as regards local accessibility, with staff having come together from Neighbourhood Service into the new Regeneration and Local Services Directorate, and the recent works to improve the economic/transport corridors including: A167 Sunderland Bridge Roundabout; A167/A693 Northlands Roundabout improvements; and the A693 Pelton/Perkinsville Junction Improvements.

The Traffic Management Section Manager reminded Members of the Whole-Town Approach, focusing on the 12 main settlements within the County, in line with the RS ambition for “vibrant and successful towns”. Associated works included: CCTV for Bishop Auckland and Peterlee Bus Station; subway upgrades; motorcycling parking “wave and pay machines”; access to Kynren; and a pedestrian refuge at Bishop Auckland for Glaxosmithkline staff. It was reiterated as per the additional goal added by DCC, there was ongoing works to maintain the transport asset, including Highways, Bridge and Streetlight maintenance.

The Sustainable Transport Manager noted there was a variety of work ongoing in terms of LTP3 and noted issues for the future such as the NECA and changes to the Authority’s legal status as a Local Transport Authority with the NECA manifesto being out for public consultation and Local Authority colleagues working to develop a new Transport Strategy for the next financial year. The Sustainable Transport Manager concluded by noting that Internal Audit had looked at the management of risk in terms of the Integrated Transport Block and had given a rating of “substantial assurance”.

The Chairman thanked the Officers for their report and asked Members for their questions.

Councillor J Armstrong expressed concerns as regards funding and costs associated with the Metro and commented that members need to receive regular updates on the work being undertaken by NECA in relation to transport and any implications for County. Councillor J Armstrong added that smart ticketing was a good idea, working in London and should be a good idea for Durham. The Chairman added that he had attended NECA earlier in the week and noted discussions as regards the replacement of the Metro rolling stock, at an estimated cost of £1 billion.

Councillor A Batey noted the works in terms of congestion improvement in urban areas, however it was added that accessibility in the rural areas was important to ensure our rural communities were not isolated, noting bus routes to High Handenhold being lost. The Sustainable Transport Manager explained that Officers were very conscious of the issues in terms of NECA and the Metro and that the smart ticketing was part of a regional initiative which includes the “pop-card”. It was added that he would look into the issues in terms of any loss of provision of bus service and noted that the Council and NECA worked hard to ensure access to services.

Mr T Batson noted strategies often tended to be high-level documents and that there needed to be engagement with our local communities, especially rural areas, to be able to see how those strategies affect the people in County Durham. The Chairman noted that care needs to be taken as regards how strategies/policies impact in our rural communities, such as street-lighting changes, to ensure those communities are not isolated and to ensure social-cohesion.

The Sustainable Transport Manager noted that congestion was an urban issue, however rural infrastructure was important to enable accessibility to services, though accepting the pressures on income/revenue streams associated, such as bus sustainability.

Councillor J Clare noted the example of Newton Aycliffe in terms of a growing town, which has transport issues, what was done in terms of works to improve traffic and pedestrianised areas and did colleagues working on the LTP speak to those working on Regeneration Plans to make sure works were integrated and met people's needs.

The Community Economic Development Manager, Wendy Benson noted that Officers worked well together and linked in terms of issues when looking at Masterplans for the main settlements.

Councillor D Hall asked, in terms of sustainable transport, how performance was measured in respect of subsidised services noting in his area there appeared to be no coordination between Arriva and Go North East in terms of the services provided and wondered whether putting the services back together under one public operator may be beneficial.

The Sustainable Transport Manager noted that the services were provided by private operators on a commercial basis and therefore operators would make decisions on services based upon commercial factors and then the Council would look to fill in any gaps in service provision, where they considered it socially necessary and financial budgets will allow, by inviting operators to tender for a service. While operators already providing services in an area would be the preferred solution, other operators may be successful in the tender process and this is a reason why some areas may have multiple operator providing services. It was highlighted that there would be significant risks in terms of any Local Authority which would take services back into public operation. Councillor D Hall noted within the LTP there were strategic priorities in terms of accessibility, communities and low carbon, with some difficult work in terms of removal of streetlights, and asked how was performance measured and when was it evaluated in terms of effectiveness. The Sustainable Transport Manager noted any issues in terms of any unique situations would be addressed, with Councillor J Armstrong suggesting that the Council's Public Transport Network Manager, Simon Day may have more information in this regard.

Councillor E Adam noted he felt there was contradiction in the policy in terms of reducing carbon and healthier lifestyles while focusing on employment and growth, more people representing more CO₂. Councillor E Adam asked whether industry should be encouraged to move to more rural areas to secure investment in those communities. The Chairman noted it was a similar situation in terms of street lighting, where energy reduction was a goal, however, balanced against the needs of communities; it was an issue of how policies were applied.

Councillor J Clare added that there is a relationship between Regeneration and LTP and that policies and strategies need to be formulated and developed taking into account this relationship.

Resolved:

That the report be noted.

10 Masterplans

The Chairman introduced the Regeneration Projects Manager, Chris Myers, the Community Economic Development Manager, Wendy Benson and the Community Economic Development Team Leader (South and West), Jackie Donnelly and the Spatial Policy Team Leader, Graeme Smith who were in attendance to give an update presentation as regards Masterplans (for copy see file of minutes).

The Regeneration Projects Manager explained to Members that all County Towns have an approved document, prospectus updates were taking place and the documents were being used to bid for monies through the Capital Programme. The Spatial Policy Team Leader noted that the ongoing programme of Masterplans ran through until 2020 and there was consultation with Members, Area Action Partnerships (AAPs) and residents as part of the development process. It was added that Masterplans helped to focus on priorities for an area and direct resources accordingly. Members noted Masterplan updates would go to Cabinet in 2 tranches with:

- 14 December 2016 – Consett, Crook, Newton Aycliffe, Durham, Chester-le-Street and Stanley
- 18 January 2017 – Peterlee, Seaham, Spennymoor, Shildon, Barnard Castle and Bishop Auckland

The Regeneration Projects Manager explained that recent examples of delivery included the Heart of Teesdale Landscape Partnership, a £2.7 million programme that completed in October 2016. Members noted many achievements from the programme, including: 17 hectares of invasive species cleared; 35 hectares improved through environmental volunteering and 16 structures having been restored, including bridges, lime kilns and ancient wells. It was added that the programme was such a success, the local MP had raised the matter with the Department for the Environment, Farming and Rural Affairs (DEFRA).

The Committee noted that in terms of progress at Bishop Auckland, a bid for public realm works had been successful at the NECA, a grant of £2.1 million, and work was ongoing with the Auckland Castle and Eleven Arches Trusts. Members learned that funding bids were being submitted to both the ERDF and the HLF in terms of restoration of the King James building, approximately a £6.8 million project.

The Community Economic Development Team Leader (South and West) explained that for Chester-le-Street a Prospectus was being developed, an update to the 2012 Masterplan. It was noted that a scoping report would look to identify potential opportunities for further development works, for example working with LTP colleagues if an issue is identified in terms of transport.

The Community Economic Development Manager explained that public realm works had been completed at Front Street at Consett with Fairhursts having been commissioned produce a design concept and delivery framework for Middle Street in the town.

The Regeneration Projects Manager explained that a lot of work was ongoing within Durham City, including works to refurbish the public toilets at Palace Green, scheduled to be completed November 2016.

It was added that lighting along the vennel alongside St. Nicholas' Church had been replaced and there would be continuing work in terms of accessibility and safety along the riverbanks. Members were reminded of the works beginning in respect of The Gates, with expected completion being in 2018. It was added that a number of public realm works were being undertaken and consultation as regards regeneration proposals and the new bus station had started, with a planning application to be submitted early 2017. Members noted a North Road Target Business Improvement scheme had been launched, with 4 expressions of interest so far.

Councillors noted the work ongoing at Eden Field, Newton Aycliffe with the Council's Chapter Homes looking to construct 125 houses on the site, with as at the end of October there were 3 full reservations, 37 initial deposits and 5 properties had been rented. Members noted the various options and scheme to help buyers, with a 10% affordable homes provision. The Community Economic Development Manager added that other projects in the town included a new Customer Access Point and works to the Library, all of which were nearing completion. Members were shown a brief promotional video for Chapter Homes, to demonstrate the high specification to which the new properties were being built.

The Community Economic Development Manager noted that Peterlee public realm works had begun, with the Bus Station having been taken into the Council's ownership and work was ongoing in terms of access points to the bus station. The Regeneration Projects Manager added that for Seaham, the construction of the watersports centre were ongoing and on schedule, with funding having come from DCC and the Coastal Communities Fund. It was added that it was a £832,000 project and was due for completion Winter 2016/17. It was added that improvements at the rail station should also help people to navigate to the shops and the Church green easier.

The Community Economic Development Team Leader (South and West) noted that Shildon had a series of public realm works completed, in time for the arrival of the Flying Scotsman train, and public consultation was underway as regards the Arches. Members were reminded of the ongoing support for development at Festival Walk, Spennymoor and the public realm works to the south of Front Street, Stanley. Members learned of "Smart Stanley" a project aiming to increase digital activity across Stanley, with a new Town Centre website launched on 12 September and noted links with LTP3 in terms of new car parking and technology.

The Committee noted the support for the retail sector in general, with enquires having been received from 106 businesses, with Economic Development dealing with 44 businesses, delivering 35 projects. The Community Economic Development Team Leader (South and West) noted support for street market trading, new stalls, home businesses, providing a relatively low-cost, low-risk opportunity for people to start their own business. It was added that this was a 2 year pilot, currently 6 months in and if evaluation is positive then the programme would be rolled out further.

The Chairman thanked the Officers for their presentation and asked Members for their questions.

Councillor J Armstrong asked when the consultation on the new bus station for Durham City finished. The Regeneration Projects Manager noted it was tomorrow, 4 November. Councillor J Armstrong asked if there had been any positive comments from the MP for Durham City, the Regeneration Projects Manager noted a meeting with the MP was scheduled for later in the week. Councillor J Armstrong noted there was some frustration in terms of the positive work carried out by the Council in the City. The Regeneration Projects Manager noted that feedback had been received, with the Methodist Church being used as a point of contact, and in general people had been very supportive of the new scheme.

Mr T Batson agreed with Councillor J Armstrong in terms of the positive approach being taken in Durham City, however, he asked where were the rural areas, the smaller towns and the larger villages. The Community Economic Development Manager noted that the Masterplans focused on the 12 main settlements, however regeneration covered the entire County, and if people were to approach the Council with any specific ideas for an area then it would be looked at. The Chairman noted it was a case of understanding how the gaps were filled, with some areas feeling left behind while understanding the economic reasons why the focus was on the 12 main settlements. The Regeneration Projects Manager noted that while Barnard Castle was highlighted, the regeneration projects covered a larger area than just the town.

Councillor J Maitland noted that the regeneration work carried out at Seaham was excellent, however, she had a concern as regards the level of parking provision to enable the numbers of people required to make the facilities sustainable, for example the watersports centre. The Regeneration Projects Manager noted that parking during construction was limited, however once building materials and site cabins were removed an appropriate parking provision would be in place.

Councillor H Nicholson noted the 12 main settlements and noted that in Shildon since 2013 a lot of improvements have been delivered via the Masterplan and now there were opportunities for people, lots of high quality work and he thanked all those involved with the projects. Councillor H Nicholson added that the next step was business development and convincing people to come to the town.

Mr I McLaren noted he had three concerns as regards Spennymoor: the roundabout at Thinford, which he felt did not work; the ongoing issues as regards Festival Walk; and "The North Eastern" which had been derelict for a number of years. The Community Economic Development Team Leader (South and West) noted that there was a meeting with developers in terms of moving The North Eastern site along with a quality development, and issues as regards Thinford and Festival Walk were noted. It was agreed that an update on the areas identified would be provided by the officer following the meeting.

Councillor M Davinson commented that he represented South Moor and suggested that the Committee need to continue to receive updates on the RS, Housing Strategy to ensure that our smaller settlements are represented and supported.

The Principal Overview and Scrutiny Officer noted that it was important that the Committee inputted into such strategies and Members were reminded of the input Members had into the previous version of the CDP and when the new developing CDP comes back to Committee Members will once again have the opportunity to input.

Councillor D Hall noted he would welcome an update on the situation with the old Durham Baths site, which had remained derelict, especially as it occupies a prominent site along the river. The Regeneration Projects Manager noted he would speak to colleagues and report back.

Councillor J Clare thanked the Community Economic Development Manager as regards explaining the support being offered to retail as a previous update to Committee on SMEs had been all sectors except retail. Councillor J Clare added he felt the help DCC provided to SMEs in the retail sector could be a topic for the work programme of the Committee. The Community Economic Development Manager added that there were activities such as “Small Business Saturday” and “Do it Digital” where DCC was supporting SMEs in retail with promotion via the Council’s social media channels. It was added there were case studies as regards what DCC offers and added there were national campaigns that DCC tapped into. Member agreed it was an area of interest and noted that the number of people employed in the retail sector was significant. The Chairman added that 80% of jobs were within the service sector nationally.

The Chairman noted good broadband provision was essential for rural communities, and the Overview and Scrutiny Officer noted that there would be an update on the Digital Durham Programme at the February 2017 meeting which would identify the type of support provided to the business sector in the county.

Resolved:

- (i) That the report be noted.
- (ii) That the Committee is kept updated on an annual basis on the development of the various Masterplans and Masterplan updates within County Durham.
- (iii) That included in the Work Programme of the Committee for 2017/18 is an overview of the support provided to the retail sector in County Durham by Durham County Council.

**Economy and Enterprise
Overview and Scrutiny
Committee**



13 January 2017

**DurhamWorks Programme –
Youth Employment Initiative**

Joint Report of Lorraine O'Donnell, Director of Transformation and Partnerships and Margaret Whellans, Interim Corporate Director of Children and Young People's Services.

Purpose of the Report

- 1 To provide members of the Economy and Enterprise Overview and Scrutiny Committee with an update on the DurhamWorks Programme - Youth Employment Initiative (YEI), prior to an update presentation by Linda Bailey; Strategic Lead: Progression and Learning; Children and Young People's Services.

Background

- 2 Members will recall that at the Economy and Enterprise Overview and Scrutiny Committee held on the 10th September, 2013 an overview presentation was provided to members on the EU Structural and Investment Funding Programme 2014-20 which included some detail in relation to YEI.
- 3 It was requested by members at that meeting that the committee receive a presentation on YEI at a future meeting as this was the first strand of EU funding available to be accessed. Arrangements were therefore made for an overview presentation to be provided to the committee focusing on YEI at the meeting on 22 January 2014 with further updates provided at meetings on the 30 October 2014 and the 29 September 2015 on the development of the DurhamWorks Programme. In addition, members of the Skills Development Scrutiny Review Group received further updates on the progress of the DurhamWorks Programme as part of the evidence for the review at meetings of the review group held in February and March 2016.
- 4 As part of the refresh of the work programme for 2016/17 members requested that further updates be provided to the committee on the progress of the DurhamWorks Programme. As a result, Linda Bailey; Strategic Lead: Progression and Learning attended the meeting on the 26 September 2016. Linda will be attending the meeting on 13 January 2017 to deliver a presentation focusing on: progress and challenges to date, programme outputs, financial performance, marketing and communications, employer engagement strategy; subcontractor framework; and programme evaluation.

The DurhamWorks Programme

- 5 The DurhamWorks Programme is a European funded, Durham County Council led partnership project that supports young people aged 16-24 who are NEET / unemployed and resident in County Durham.
- 6 The total funding available to support unemployed young people resident in County Durham is £17.04m. This consists of £6.39m YEI funding, £6.39m from the European Social Fund, and £4.26m of required match funding.

Progress to Date

- 7 Members of the Economy and Enterprise Overview and Scrutiny Committee were informed at the meeting on 26 September 2016 that delivery of the DurhamWorks Programme had commenced in April 2016 (after final approval had been received from the Department for Work and Pensions, following a delay); a DurhamWorks central team had been recruited; Service Level Agreements were in place with 16 External Delivery Partners and 4 Durham County Council Delivery Partners; and a Subcontractor Framework had been established which enables the procurement of specialist and targeted provision to enhance the DurhamWorks Programme.
- 8 However, there have also been a number of unforeseen challenges, including a delay in payment being received from the Department for Work and Pensions for delivery of the Programme to date; the late introduction of a requirement by the Department for Work and Pensions that, at the start, all DurhamWorks participants must have extensive and verified evidence of their eligibility for the Programme; as well as a delay in the data management system (Hanlon) being fully operational.
- 9 As a result of the resilience and determination of DurhamWorks staff, a number of these challenges have been overcome, thus enabling continued progress to be made in a number of key areas, as follows:
 - (a) **Employer Engagement** – An Employer Engagement Strategy has been developed which includes targets for employment and Apprenticeship opportunities to be created in order to enable DurhamWorks participants to progress into the labour market. A comprehensive Employer Support Pack is being produced, to underpin employer engagement activities. DurhamWorks is liaising closely with Business Durham and Regeneration and Local Services to enhance the employer offer.
 - (b) **Learning, Working, Earning Grant** – A number of employers are benefitting from a DurhamWorks ‘Learning, Working, Earning’ Grant to the value of up to £5,000 to support the employment of each DurhamWorks participant. 61 grant applications have been approved to date and it is expected that this number will increase significantly in due course as a result of increased employer engagement activity.
 - (c) **Subcontractor Framework** – Following a process to identify gaps in existing DurhamWorks delivery, new specialist provision is commencing from January 2017 onwards. This is targeted at specific

vulnerable groups of young people e.g. young people living in rural isolation; young people aged 18-24 years of age who are disengaged from all support services, including Jobcentre Plus; and young people who have Special Educational Needs and / or Disabilities.

- (d) **Marketing and Communications** – The first DurhamWorks marketing campaign took place in October 2016 over a four week period. This was targeted in areas of County Durham that have the highest proportion of young people who are NEET / unemployed. The focus was on making the DurhamWorks brand more recognisable to potential participants. As a result of this activity, there has been a significant increase in the number of enquiries received about the Programme. A new marketing campaign is commencing in January 2017 that is targeting employers. Also, a DurhamWorks Facebook page is now 'live' and is being used by Advisors and Delivery Partners to engage with potential participants. A new DurhamWorks website will be 'live' from the end of January 2017 onwards.
- (e) **Participant Voice** – A Participant Task Group has been established, in order to ensure that the views and opinions of young people who engage in DurhamWorks are captured and utilised in order to inform future delivery of the Programme. To this end, the Group has developed an online survey and participant focus groups are also being established.
- (f) **Programme Evaluation** – A methodology for evaluating DurhamWorks has been developed in conjunction with Durham University and procurement of this research project is currently being undertaken. This will seek to capture the economic impact of the Programme and the expectation is that evaluation will commence in March 2017.

Programme Outputs

- 10 The overall target is to engage 5,830 young people into the DurhamWorks Programme. As of 14 December 2016 there were 2,179 participants registered on the Programme, of which 1100 had been verified as eligible. In terms of age and gender of verified participants, 44% are 16-18 years of age and 56% are 19-25 years of age. 62% are male; 38% are female.
- 11 Following the introduction of the requirement that all DurhamWorks participants must have verified evidence of their eligibility for the Programme, a robust process for gathering and verifying participant eligibility has been developed. It is, therefore, expected that this will result in the number of DurhamWorks participants with verified evidence of their eligibility increasing significantly over the coming weeks. Further information will be provided in the presentation to accompany this report.

Financial Performance

- 12 Although the delay in payment being received from the Department for Work and Pensions for the delivery of the Programme has created a challenge in

terms of managing the financial performance of the Programme, confidence remains that the entire £17.04m Programme will be successfully delivered by July 2018.

- 13 The total project funding claimed to the end of Quarter 3 (September 2016) is £2,295,528. This is marginally ahead (£7151) of the re-profile of expenditure to the end of September 2016 of £2,288,377.

Future of the Youth Employment Initiative

- 14 There may be additional funding available for the Youth Employment Initiative, as a result of the decline in the value of sterling vis-à-vis the Euro in recent months. The Department for Works and Pensions has indicated that it will be confirmed in spring 2017 as to whether there is additional funding for the DurhamWorks Programme.

Conclusion

- 15 As this report outlines, significant progress continues to be made in delivering a successful DurhamWorks Programme, which is already resulting in more young people aged 16-24 who are NEET / unemployed being supported into education, employment and training.

Recommendations

- 16 Members are asked to note and comment upon the information provided within the report and during the presentation.
- 17 That the Economy and Enterprise Overview and Scrutiny Committee continues to receive further progress reports on the delivery of the DurhamWorks Programme at future meetings of the committee.
- 18 That members of the Children and Young People's Overview and Scrutiny Committee be invited to future meetings of the committee when an update on the DurhamWorks Programme is included on the agenda.

Background Papers:

Economy and Enterprise Overview and Scrutiny Report – YEI – update - 26 September 2016.

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Appendix 1: Implications

Finance – The Department for Work and Pension’s claims process has been delayed. The first DurhamWorks claim was made on 4th August 2016 and Durham County Council and Delivery Partners were expecting payment by the end of December 2016.

Staffing – N/A

Risk – A risk register is regularly reviewed.

Equality and Diversity – N/A

Accommodation – N/A

Crime and Disorder – N/A

Human Rights – N/A

Consultation – N/A

Procurement – N/A

Disability Discrimination Act –N/A

Legal Implications – N/A

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**Economy and Enterprise
Overview and Scrutiny
Committee**



13 January 2017

Homelessness Update

Joint report of Lorraine O'Donnell, Director of Transformation and Partnerships and Ian Thompson, Corporate Director of Regeneration and Local Services

Purpose of the Report

- 1 To provide Members of the Economy and Enterprise Overview and Scrutiny Committee with an update on Homelessness in County Durham prior to a presentation delivered at the meeting by Marie Smith, Housing Manager.

Background

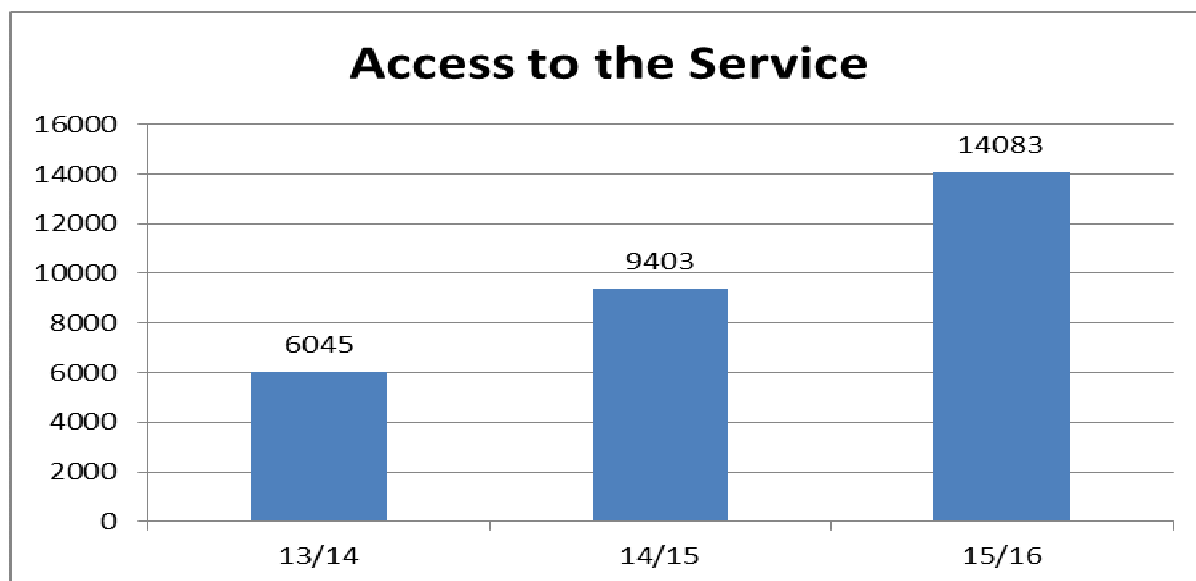
- 2 The Economy and Enterprise Overview and Scrutiny Committee have received a number of presentations in relation to homelessness and progress on delivery of the homelessness strategy. The presentation on the 13 January 2017 will cover, headline statistics for homelessness in County Durham, existing priorities and future challenges.

Headline Statistics

Overall contacts to Housing Solutions

- 3 The first point of contact for Housing Solutions is The Housing Advice Line. The number of contacts to the Housing Advice Line is monitored and analysed to inform future service development.
- 4 Clients are provided with one off advice by Housing Advice Line officers or are referred for further assistance to a range of specialist officers. These include Gypsy Roma Traveller (GRT), Private Sector Housing, Homeless Advice and Prevention, Home Improvement Agency (HIA), Regeneration & Warmer Homes, Durham Key Options choice based lettings scheme & Family Intervention support. Clients who are homeless or threatened with homelessness are referred to a Homeless and Prevention Officer for a more detailed assessment.
- 5 Diagram 1 shows the number of contacts made to Housing Solutions over the last 3 years. This has increased as Housing Solutions is now a larger team covering more functions and a more comprehensive data recording system is now in place.

Diagram 1: Number of contacts to Housing Solutions



6 In Quarter 2 of 2016/17, 4081 clients required housing advice. Table 1 illustrates further detail of the types of advice requested.

Table 1

Housing Options Wizard (on line portal)	1282
One off advice cases	983
Homeless & Prevention	1030
Warm & Healthy Homes Programme	43
Private Sector Housing	551
Home Improvement Agency	192
TOTAL	4081

Homelessness

7 The number of homeless applications has steadily reduced over the last 3 years and diagrams 2 and 3 shows the figures for applications and acceptances. Interventions such as intensive family support through the Family Intervention Project, the Welfare Reform team and the Housing Advice Line triage service have all contributed to the reduction in homeless applications. More holistic, intensive support allows for the prevention of homelessness and the right amount of support offered matching the level of need has contributed to the reduction.

8 Diagram 3 reveals the reduction of cases accepted as statutorily homeless has reduced consistently over the last few years. This again reflects earlier intervention from other parts of the service.

Diagram 2: Homeless applications

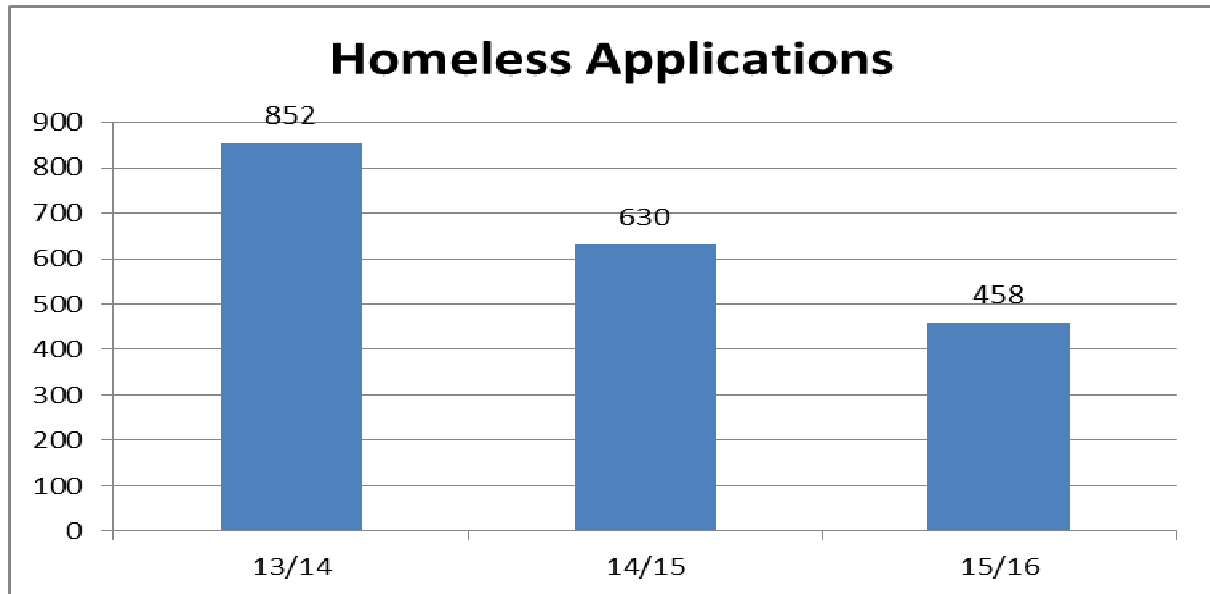
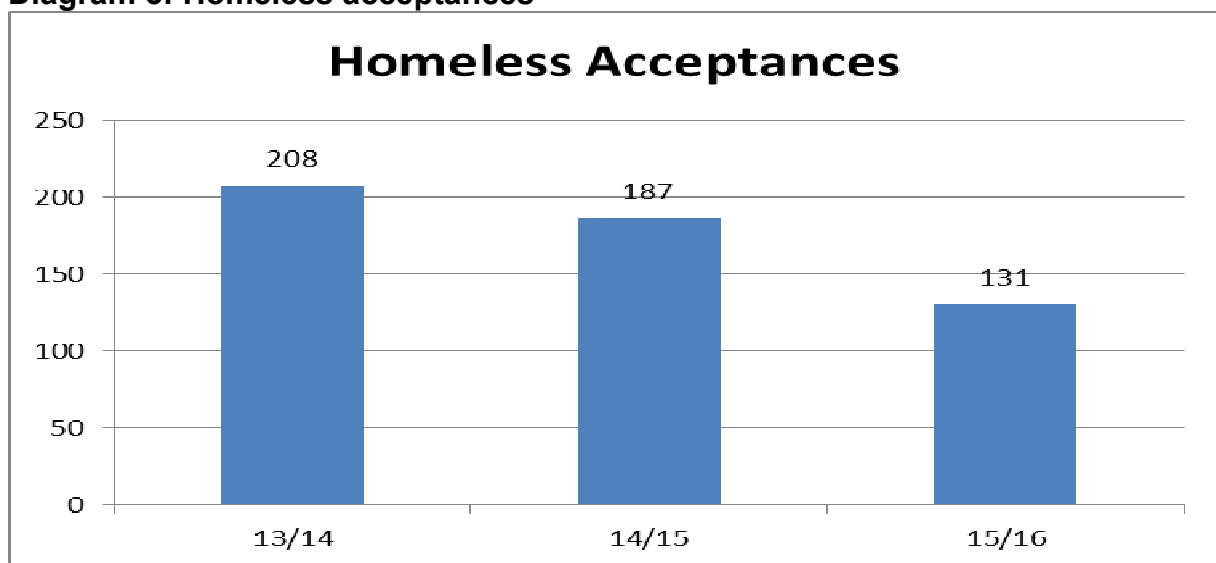
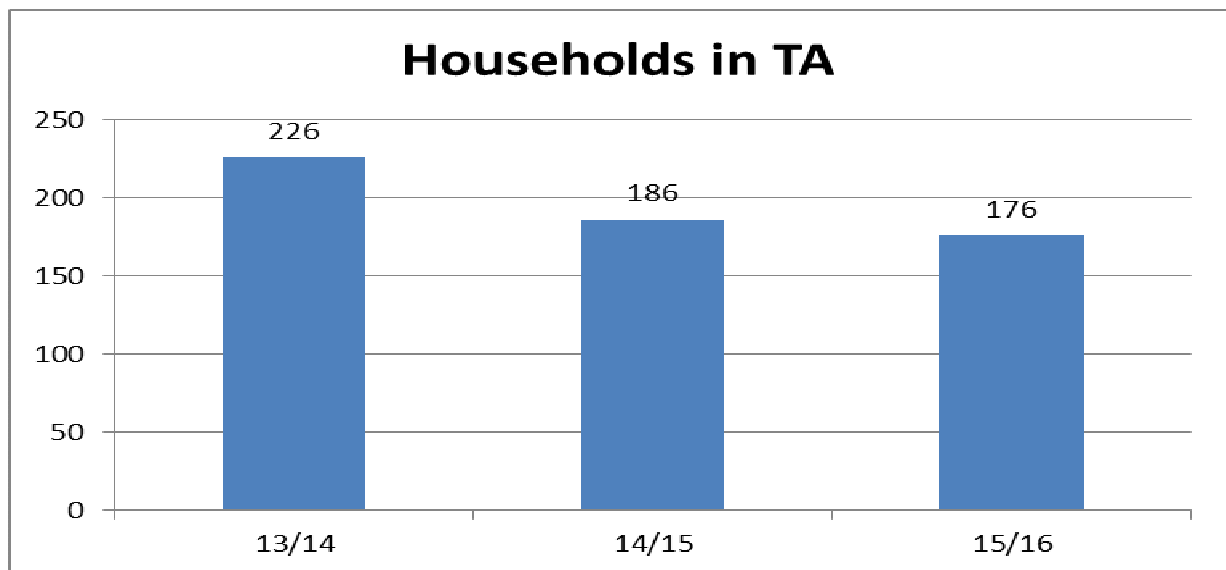


Diagram 3: Homeless acceptances



9 The number of households placed in emergency temporary accommodation has reduced in line with the numbers of homeless applications received as outlined in diagram 3.

Diagram 3: Emergency accommodation



- 10 The 2 main reasons for homelessness continue to be violent relationship breakdown along with loss of assured short hold tenancy.
- 11 The homeless data analysed over the last 3 years shows the majority of homeless applicants to be aged between 25-44 years of age. This figure has remained consistent with very little change since 2012.
- 12 The majority of homeless applications come from single people – in 2015/16 there were 138 from single males and 95 from single females. However, acceptance of a full statutory duty is highest to lone female with dependent children or pregnant.
- 13 Previously the east of the county received the highest number of accepted homeless clients. In 2015/16 the North of the county provided equal numbers to the east.
- 14 The Remain Safe project continues as a response to the high number of presentations from those experiencing domestic violence or harassment from outside the home. This scheme acts to assist those fleeing domestic abuse to enable clients to remain in their own home or seek alternative, suitable accommodation.
- 15 The number of tenants and residents suffering financial hardship continues to increase and be the highest reason for presentation to the service. This is due to changes to the welfare system and other economic policies which have affected people's income. This is recognised as a wider cause of homelessness and additional resources have been targeted to address this for example, specific welfare reform officers who work with housing providers and private landlords to target those most affected.

Preventing homelessness

- 16 A number of initiatives and projects to tackle homelessness are used and some of these include:
- (a) Joint Protocol – A system in place to safeguard all 16/17 year old presenting as homeless or threatened. Stronger Families – An embedded Think Family approach has been adopted throughout the service to ensure wider issues/causes are identified.
 - (b) Pre- eviction protocol – Working together with landlords to prevent eviction stage via early intervention from specialist teams.
 - (c) Discretionary Housing Payment (DHP) – Joint working with Revenue and Benefits making use of the fund to help people remain at home where there is a shortfall in rent or to move onto more affordable accommodation.
 - (d) Family Intervention – Intensive work carried out by funded key workers to address complex issues around housing, health, debt, worklessness and anti-social behavior.
 - (e) Rent Deposit Guarantee Scheme – to assist in breaking down financial barriers in to the private rented sector a rent agreement can be made with the landlord to guarantee payment of bond for any damage to the property or abandonment for those clients not in a position to pay upfront.
 - (f) Prevention fund – a fund made available to specialist officers to provide solutions which allow clients to access accommodation this could be in the form of support costs, essential furniture items, admin fees, moving costs etc. This scheme can reduce the use of unsuitable accommodation and time in temporary accommodation.
- 17 In Quarters 1 and 2 of 2016/17 various methods were used to assist 259 households into alternative accommodation, for example in to supported accommodation or into social housing.
- 18 In Quarters 1 and 2 of 2016/17 various methods were used to assist 529 households to stay in their existing home, for example through providing adaptations and home improvements through grant and loan programmes, resolving housing benefit problems and providing sanctuary scheme measures for those who have experienced domestic abuse.

Priorities

- 19 A Housing Support Group has recently been established and sits beneath the Durham Housing Forum. This group will continue the work of the Homelessness Action Partnership and have agreed the following priorities for homelessness:

- (a) Understand the proposed changes from the Homeless Reduction Bill and further welfare reform changes;
 - (b) Producing and analysing information to understand the picture of housing need across County Durham;
 - (c) Understand needs of clients with complex needs;
 - (d) Obtain a more comprehensive picture of the health needs of the homeless population;
 - (e) Review existing provision of supported accommodation and identify any gaps;
 - (f) Review existing provision of direct access emergency provision.
- 20 Durham County Council continue to be part of the North East Regional Homeless Group - The 12 North East Local authorities' homelessness leads have been meeting as a regional group since summer 2011 in order to develop sub regional and regional responses to single homelessness and rough sleeping. This terms of reference sets down the governance arrangements for this group and outlines how spending decisions will be made.
- 21 The Regional Homeless Group exists to develop regional and sub regional responses to single homelessness by sharing knowledge and good practice and commissioning specific pieces of work to achieve a reduction in rough sleeping and single homelessness. To further share good practice and develop joint working to promote homelessness prevention to all groups.

Future challenges

- 22 The Homeless Reduction Bill sets out to place much greater emphasis on local authorities taking preventative measures to help address homelessness before it occurs, and strengthens the provisions for 'non-priority need' households. The Bill is currently in draft stage and is due a third reading in the House of Commons in January 2017 and likely to become law in the autumn of 2017.
- 23 The Bill is made up of 12 measures and contains 2 new prevention duties irrespective of priority need.
- A duty to help to prevent homelessness for all eligible households threatened with homelessness within 56 days.
 - A duty 'to help to secure' accommodation, often referred to as the relief duty, to come to an end after 56 days.
- 24 An increase in casework activity is highly likely to fulfil the new prevention and relief duties, which both carry a 56 day timeframe. It is expected that cases

will be ongoing for a longer period of time whilst going through the new process with the aim being, to reduce homeless applications with a stronger focus on earlier prevention and intervention. With the addition of personal housing plans and an enhanced advice and assistance offer it is likely that Durham would struggle to cope with demand under the proposed changes if sufficient resource is not in place to aid prevention at an earlier stage.

- 25 Not only will this impact on the resources of people but is likely to put pressure on the use and cost of prevention tools. It is expected more people are going to be eligible for and require access to prevention funds / bonds / mediation / debt / welfare rights etc.
- 26 The benefit cap reduction to £20,000 per year for families/couples and £13,400 for singles will affect the ability to find affordable housing, particularly when considered alongside the four-year freeze on local housing allowance.
- 27 The proposed cap on housing benefit to Local Housing Allowance levels from April 2019 will have an impact on the supported housing schemes currently provided in County Durham. Examples include hostels and refuges, and would make the provision for single people under 35 extremely challenging.
- 28 A Homeless Prevention Trailblazer Bid for £580,000 was submitted to Department of Communities and Local Government (DCLG) in November. This opportunity from the DCLG is to assist in establishing a network of ambitious areas across England to fundamentally reform the response to homelessness. Durham County Council aims to introduce an innovative approach which prevents homelessness for all clients at an earlier stage across the whole of the County, not just those owed a homeless duty under current legislation, thereby achieving longer term positive outcomes for clients. This includes improved health, employment opportunities, reduced debt and maximised income. This approach will complement the aims of the Homeless Reduction Bill and endeavour to introduce an earlier intervention duty, stated as 56 days.
- 29 A Rough Sleeper bid for £322,142 was submitted to DCLG. This aims to help those new to the streets, or at imminent risk of sleeping rough to get the rapid support they need. DCLG invited funding bids interventions to help new rough sleepers, or people at imminent risk of sleeping rough, get the rapid support they need to recover and move-on from a rough sleeping crisis.
- 30 An announcement was made on 21st December and unfortunately Durham were unsuccessful with their bid applications.

Recommendations

- 31 Members of the Economy and Enterprise Overview and Scrutiny Committee are asked to note and comment upon the information provided in the report and during the presentation.

- 32 That the Economy and Enterprise Overview and Scrutiny Committee as part of the refresh of the work programme for 2017-2018 receive a further update on homelessness in County Durham.

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Appendix 1: Implications

Finance – N/A

Staffing – N/A

Risk – N/A

Equality and Diversity– Impact assessment completed.

Accommodation – N/A

Crime and Disorder – N/A

Human Rights – N/A

Consultation – N/A

Procurement – N/A

Disability Discrimination Act –N/A

Legal Implications – Legal requirement under the Homelessness Act 2002 for Local Authorities to publish and review the Homelessness Strategy.

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Economy and Enterprise Overview and Scrutiny Committee

13 January 2017



Housing and health: report on collaborative working

Report of Jane Robinson, Corporate Director of Adult and Health Services

Purpose of the Report

- 1 This report is to update the Economy and Enterprise Overview and Scrutiny Committee of the collaborative work that has occurred between DCC (Adult and Health Services and Regeneration and Local Services) and the Registered Providers (RPs') together with the NHS (Durham Dales, Easington and Sedgfield Clinical Commissioning Group and County Durham & Darlington NHS Foundation Trust lead partner in the Wellbeing for Life consortia)

Background

- 2 Links between housing and health are well established with the former playing a substantial role in providing one of the basic building blocks for human health¹. Local authorities' functions include land use allocation for housing through the planning process, strategic housing needs assessment, oversight and delivery of homelessness services, environmental health and consumer protection functions in relation to housing standards, fuel poverty and warmer homes work and private landlord liaison. RPs' are in a good position to work with commissioners on managing long-term conditions and the social determinants of health. They have a track record of providing support to vulnerable clients and know how to manage services for vulnerable people ensuring admissions to acute services are minimised and enabling people to recover or maintain their independence in the community.
- 3 The County Durham Health and Well Being Board (HWB) extended an invitation to the Local Government Association to undertake a health and wellbeing peer challenge as part of the LGA's health and wellbeing system improvement programme.
- 4 This was conducted in February 2015 with a report in March. Four areas of best practice were identified, community engagement, Area Action Partnerships, 'Voice of the child' and relationship with Scrutiny, and these the LGA would like to follow up with DCC and share with the sector.
- 5 Two potential areas for development included, building stronger links to housing to ensure its contribution to health inequality and the social determinants of health is maximised and reviewing the membership of the Health and Wellbeing Board e.g. the voluntary and community sector, housing.

¹ https://en.wikipedia.org/wiki/Maslow%27s_hierarchy_of_needs

- 6 A HWB development session in July 2015 considered a report giving an overview of housing and health issues and suggestions for how closer working could be taken forward in County Durham. As part of this it was recommended and agreed by the Board that a multi-agency Housing and Health Task Group (HHTG) be established as a sub-group of the Community Wellbeing Partnership (CWP). The role of the group is to explore opportunities for joint working and integrating a number of strategic agendas, e.g. prevention, long term conditions, health and wellbeing, social care.
- 7 The Health and Housing group is jointly chaired by the ISOS Housing Group CEO and a Senior Public Health Specialist, DCC. Its membership consists of RPs', Strategic Housing, Public Health, Children's and Young Peoples' Services, Adult and Health Services, Voluntary and Community sector and the NHS (commissioning and provider). Terms of reference have been devised and agreed (see appendix 2).
- 8 Following an initial workshop, a further five meetings have been held. A couple of these have been themed, for example, Macmillan/DCC Joint the Dots project and the County Durham Plan and Older Peoples Housing allocation. The remainder have focused on potential collaborative projects.
- 9 The group agreed to focus on two areas of work. The first was the development of a survey to determine what community based health projects RPs' were engaged in. The second has been the piloting of a brief intervention training package, Making Every Contact Count (MECC).
- 10 To promote better coordination and integration of services between health and housing organisations it was agreed there was a need to understand what is already being provided, the type of community activities and where these are being provided.
- 11 A survey was devised by Spatial Planning with input from Public Health and the RPs. It was completed by housing providers engaged in the Health and Housing Task Group. Results will assist identification of further opportunities for better coordination and future joint working between RPs' and, in particular, the services being provided through the Wellbeing for Life service by Durham County Council.
- 12 The main points arising from the survey analysis are included in appendix 3. Two thirds of those RPs' engaged with the Housing and Health group responded. Their core community activities remain focused on the key social determinants of health, training/skills, employability, income maximisation, literacy and poverty amelioration. Lifestyle interventions did not feature. Monitoring and evaluation of interventions occurs but different tools are used by organisations. Most activities continue to be developed and supported by RPs' core budgets. There is some cross over between where services are delivered and those provided by Wellbeing for Life. Thus there is an opportunity to utilise the latter by identifying tenants and referring them to the service.
- 13 The second area of work is a brief intervention training package offered to the RPs' as an initial pilot. The idea recognises that staff in any public facing organisation will

have multiple contacts with the public. Having or building into that contact a 'healthy conversation' can provide a trigger for that resident to consider making changes to their lifestyle or other aspects of their lives.

- 14 Building on work livin' are already engaged in, RPs' were invited to participate by nominating staff groupings to attend a training session delivered by the Wellbeing for Life service. The MECC training session lasts for 90 minutes and consists of:
 - a) Background to MECC (what it is, evidence base)
 - b) County Durham Health profiles
 - c) Stages of Change model
 - d) Overview of 3 A model of brief advice
 - e) Referral pathways.
- 15 Between September and December 2016, ten training sessions were organised attended by 126 participants from four organisations (see appendix 4 for a breakdown of those engaged). Feedback was positive although some staff responded saying it was unclear why they were there.
- 16 Subsequent to the training there have been few referrals into the Wellbeing for Life service. The service has modified its data collection reporting system to capture any specific referrals from RPs'. Further work will take place in the New Year with Wellbeing for Life following up course participants to determine any blocks on making referrals and how these can be alleviated.
- 17 There has also been discussion within the Housing and Health group about evaluating the impact of this work. RPs' are keen to know, if by committing to engage, there would be evidence the intervention correlates to more sustained tenancies. A rapid literature review was unable to identify any specific links primarily because MECC has been focused on the lifestyle agenda.
- 18 A proposed evaluation framework has been devised. Wellbeing for Life has agreed to use two measures to assess those individuals when they are first referred and then at two, six and 12 months. The first, EQ-5D², EuroQol five dimension questionnaire, a standardised tool for measuring general health status. This measures how mobile people are and how well they carry out day to day tasks. The Self Efficacy tool ³ measures self-belief and confidence which together give an indication of how capable and confident an individual is in relation to self-care. Thus at the end of the pilot phase there will be data to show:
 - a) Number of tenants by RP referred to the Wellbeing for Life service.
 - b) Average EQ5D5L and Self Efficacy scores at baseline.
 - c) Average EQ5D5L and Self Efficacy scores after eight weeks,
 - d) Average EQ5D5L and Self Efficacy scores at six months
 - e) Average EQ5D5L and Self Efficacy scores at 12 months
- 19 Future areas of development for the group include, monitoring the impact of the training on practice and reviewing individual tenant engagement with the Wellbeing

² <https://en.wikipedia.org/wiki/EQ-5D#EQ-5D-5L> (Accessed 21/12/16, 13.10)

³ G. Chen, S.M. Gully, and D. Eden, "Validation of a New General Self-Efficacy Scale," *Organizational Research Methods*, 4 (January 2001), pp. 62-83 (Accessed 21/12/16, 13.15)

for Life service to determine change to their lifestyle or any of the social determinants of health. There is potential to explore a collaborate venture via FUSE, the Centre for Translational Research in Public Health, which brings together the five North East Universities, seeking to determine whether investment in MECC does enable RPs to maintain its ratio of secure tenancies. County Durham Housing Group (former Durham City Homes part) has agreed to track the tenancies of any tenant referred to Wellbeing for Life.

20 Other Housing and Health projects have included:

- a) A workshop jointly facilitated by Public Health England and ISOS on the 'impact of housing on health' at the Health and Well Being Board's Big Tent Engagement Event in November 2016.
- b) Routes out of poverty – a series of training events for NHS, C&YPS, AHS and Housing where services outline their role and function and jointly work on solutions to case studies.
- c) Home Environment Assessment Tool (HEAT) – HEAT is completed by Housing Solutions staff when a home visit is required with households where there is a family with children under 18 years (or up to 24 years if child has disability). Prior to the visit Housing Solutions can check the family/child/ren are currently an open case to C&YPS and ascertain if the tool needs to be completed.
- d) A primary care project to utilise DCC's fuel poverty programmes to target those patients with asthma and chronic obstructive pulmonary disease to see if uptake of the interventions impact on individual health and wellbeing and healthcare costs eg admission to hospital, primary care consultations, drug costs.

Recommendations

21 Members of Economy and Enterprise OSC are requested to:

- a) note and comment on the content of the report.

Background Papers:

Registered Housing Providers Survey
Terms of Reference for the Housing and Health Group
Detail of MECC training participants

Contact: Tim Wright, Public Health Portfolio Lead

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Appendix 1: Implications

Finance: Not applicable, projects covered within revenue budgets

Staffing: Commitment from RPs' involved in the pilot to release cohorts of staff for training and follow up work.

Risk: Inability to demonstrate any link between training and sustainable tenancies may result in RPs' disengaging from this and future work.

Equality and Diversity / Public Sector Equality Duty: Not applicable

Accommodation: Not applicable

Crime and Disorder: Not applicable

Human Rights: Not applicable

Consultation; Not applicable

Procurement: Not applicable

Disability Issues: Not applicable

Legal Implications: Not applicable

Appendix 2 – Housing and Health group terms of reference

Purpose

The purpose of the Health and Housing group is to develop strategic housing and health projects that contribute to the delivery of key objectives that improve the health and wellbeing of residents in County Durham and deliver objectives in the Health and Wellbeing Strategy and Housing Strategies.

The Health and Housing group will promote and develop partnership working between the county council, clinical commissioning groups, social housing providers and voluntary and community organisations to deliver evidence based strategic housing and wellbeing outcomes.

Partnership Principles

All partners will work towards a shared vision of housing and health

All partners will make a commit sufficient time and resources to the health and housing group

All partners will work in the spirit of openness and trust

All partners' inputs need to be equally valued

All partners will work in the spirit of openness and trust

How we will work together to effect change

Objectives

1. Help to coordinate health, social care and housing policy through closer working between health, housing and care professionals to identify needs and develop new projects.
2. To identify commission and develop new projects in response to research that improves the understanding of housing and health issues within the County Durham.
3. To act as a consultee on new or revised strategies and policy relating to housing and health issues.
4. Support the implementation of the Care Act 2014
5. Develop the workforce across sectors so that they are confident and skilled in understanding the relationship between where people live and their health and wellbeing.
6. Undertaking housing and health needs assessment in evidencing the impact of housing on health and wellbeing so that it is more widely understood and accepted by health partners
7. Ensuring access to good quality housing.
8. Supporting community health development and the five ways to wellbeing.

9. Improving the standards of evidence in housing to demonstrate how housing initiatives deliver health outcomes that contribute to general wellbeing
10. To identify commission and develop new projects in response to research that improves the understanding of housing and health issues within the County Durham.
11. To act as a consultee on new or revised strategies and policy relating to housing and health issues.

Membership

Membership is drawn from the housing forum and community well-being partnership.

DDES CCG

Durham City Homes

Cestria

Dale and Valley Homes

East Durham Homes

North Star Homes

Livin

Public Health

Four Housing

North Durham CCG

Economic Development & Housing

Wellbeing for Life Consortium

Groundwork

Fire & Rescue Service

Meeting/ Constitutional Arrangements

The group will meet once a bi-monthly.

Meetings will be coordinated by the chair.

The chair and vice-chair will be responsible for agreeing the agenda of the next meeting and any specific work programmes for the group.

The Health and Housing Group will provide a minute taker for each of the meetings.

The chair will seek consensus or majority agreement to actions where necessary. Individual members will not be constitutionally bound by agreed actions.

Task and finish groups

The Health and Housing group will develop multi-agency task and finish groups to progress the objectives described above. The task and finish will comprise a number of different individuals from different agencies who will come together to undertake specific and time limited pieces of work.

Accountability

Accountability will be through the Housing Forum and Health and Well Being Board.

Appendix 3 – RP survey headlines

- 22 respondents returned questionnaires and are members of the Health and Housing Task Group representing a response rate of 68%
- The most frequent activities recorded by respondents were:
 - Financial inclusion
 - Handyperson schemes
 - Enhancing employability
 - Fuel poverty
- Other activities such as family intervention; healthy living ; improving health literacy; lifelong learning and social prescribing are provided less frequently but are provided by some housing providers
- Most community activities are provided in the most deprived settlements (top 30%) according to IMD 2015
- Most respondents monitored the effectiveness of these activities but there was variation in frequency of monitoring and the type of performance monitoring. Some methods were more rigorous i.e. linked to outside bodies such as HACT or universities but all essentially about meeting the specific outcomes for the Value for Money (VFM) Standard as part of the HCA Social Landlords Regulatory Framework.
- This suggests strong correlation with what and where Wellbeing for Life services are being targeted
- 73% of activities are funded internally by housing providers which suggests that these activities are seen not as an optional addition to providing housing but a crucial part of their core business.
- 60% is externally funded from public sector agencies such as DCC, CCG and Police.
- Housing providers still provide supporting people services such as extra-care , community alarms and wardens
- The main areas for joint working were:
 - Older persons and independent living within the community
 - Mental health
 - Social isolation
 - Information sharing and intelligence

Appendix 4 – MECC training

RP.	Date	Attendees
livin	22/9/16	5
livin	22/9/16	20
livin	26/9/16	7
livin	26/9/16	28
Durham City Homes	10/10/16	17
Durham City Homes	12/10/16	14
North Star	17/10/16	7
Housing Solutions, DCC	1/11/16	15
livin	5/12/16	7
livin	5/12/16	6
Totals	10 sessions	126

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Economy and Enterprise Scrutiny Committee

13 January 2017



Regeneration and Economic Development Service – Quarter 2: Forecast of Revenue and Capital Outturn 2016/17

Joint Report of Corporate Director – Regeneration and Economic Development and Corporate Director - Resources

Purpose of the Report

1. To provide details of the forecast outturn budget position for the Regeneration and Economic Development (RED) service grouping highlighting major variances in comparison with the budget based on the position to the end of September 2016.

Background

2. County Council approved the Revenue and Capital budgets for 2016/17 at its meeting on 24 February 2016. These budgets have subsequently been revised to account for grant additions/reductions, budget transfers between service groupings and budget reprofiling between years. This report covers the financial position for the following major accounts maintained by the RED service grouping:
 - *RED Revenue Budget - £26.781 million (original £25.257 million)*
 - *RED Capital Programme – £39.992 million (original £33.523 million)*
3. The original RED General Fund budget has been revised to incorporate a number of budget adjustments as follows:
 - Cost of 2016-17 pay award +£230,000
 - Lone Working adjustment +£50,000
 - Transfer from Neighbour hoods Services +£3,000
 - Pension auto enrolment adjustment +£20,000
 - Use of Office Accommodation Support Reserve +£575,000
 - Use of strategic reserves for redundancies for MTFP savings +£22,000
 - Use of Cash Limits – Strategy Partnerships Performance +£50,000
 - Use of Cash Limits – Transport & Contracted Services +£425,000
 - Use of Restructure Reserve +£60,000
 - Use of Planning Reserve +£164,000
 - Use of Housing Regen Reserve (Warm and Healthy Homes) +£100,000

- Use of Economic Employability Reserve +£12,000
- Use of Performance Reward Grant +£47,000
- Use of Housing Solutions Reserve +£154,000
- Under budget for Concessionary Fares (corporate saving) - £388,000

The revised General Fund Budget now stands at £26.781 million.

4. The summary financial statements contained in the report cover the financial year 2016/17 and show: -
- The approved annual budget;
 - The actual income and expenditure as recorded in the Council's financial management system;
 - The variance between the annual budget and the forecast outturn;
 - For the RED revenue budget, adjustments for items outside of the cash limit to take into account such items as redundancies met from the strategic reserve, capital charges not controlled by services and use of / or contributions to earmarked reserves.

Revenue - General Fund Services

5. The service is reporting a cash limit underspend of **£0.392 million** against a revised budget of **£26.781 million**. This compares with a forecast underspend of £0.299m at Quarter 1.
6. The tables below compare the actual expenditure with the budget. The first table is analysed by Subjective Analysis (i.e. type of expense), and the second by Head of Service.

Subjective Analysis £'000

£'000	Annual Budget	YTD Actual	Forecast Outturn	Variance	Items Outside Cash Limit	Cash Limit Variance
Employees	28,389	14,153	28,199	(190)	(53)	(264)
Premises	4,578	3,959	5,523	945	(78)	867
Transport	866	310	803	-63	0	(63)
Supplies and Services	7,446	2,884	8,336	890	(467)	423
Agency and Contracted	19,290	8,242	19,379	89	0	89
Transfer Payments	95	0	79	(16)	0	(16)
Central Costs	10,747	760	11,079	332	0	332
GROSS EXPENDITURE	71,411	30,308	73,398	1,987	(598)	1,389
INCOME	(44,630)	(24,455)	(46,411)	(1,781)	0	(1,781)
NET EXPENDITURE	26,781	5,853	26,987	206	(598)	(392)

Analysis by Head of Service £'000

Head of Service Grouping	Annual Budget	YTD Actual	Forecast Outturn	Variance	Items Outside Cash Limit	Cash Limit Variance
Strategy Programmes Performance	1,847	1,034	1,707	(140)	0	(140)
Economic Development & Housing	6,837	2,676	6,715	(122)	(511)	(633)
Planning & Assets	5,584	3,016	5,962	378	(78)	300
Transport & Contracted	2,090	(1,064)	2,180	90	(9)	81
Central Managed Costs	10,423	191	10,423	0	0	0
NET EXPENDITURE	26,781	5,853	26,987	206	(598)	(392)

7. Attached in the table below is a brief commentary of the variances with the revised budget analysed into Head of Service groupings. The table identifies variances in the core budget only and excludes items outside of the cash limit (e.g. concessionary fares) and technical accounting adjustments (e.g. capital charges):

Head of Service	Service Area	Description	(Under) / Overspend	(Under) / Overspend
Strategy Programmes Performance	Head of SPP	Minor variance	(1)	(140)
	Strategy, Policy, Partnerships, Support	Staff vacancy savings	(49)	
	Planning & Performance	Staff vacancy savings	(56)	
	Funding and Programmes	Staff vacancy savings	(34)	
Economic Development & Housing	Head of Economic Development	Minor variance	(7)	(633)
	Physical Development	£144k Chapter Homes SLA income £15k over budget on supplies	(129)	
	Visit County Durham	Minor variance	3	
	Business Durham	£82k over budget on employees £174k over recovery of income Business Space £47k over budget on supplies	(45)	
	Economic Development	£90k under budget on employee costs due to vacancies £11k over recovery of income	(101)	
	Housing Solutions	£50k planned under budget on GRT sites from rents and supplies and services £304k under budget due to staff vacancies and a planned underspend on supplies and services (ahead of 2017/18 MTFP savings)	(354)	
Spatial Policy, Planning Assets & Environment	Head of SPPAE	Minor variance	(1)	
	Spatial Policy	Agreed spending to progress County Durham Local Plan	288	

Head of Service	Service Area	Description	(Under) / Overspend	(Under) / Overspend
	Development Management	£245k under budget on employees £92k under budget on other running costs £100k agreed spend on appeals (West Mount Park Drive / Newbiggen Lane Lancaster, Edenfield & Sedgfield) £60k underachieved building control income	(177)	
	Environment & Design	£50k under budget on employees £38k under budget on other running expenses £28k overachieved Feed In Tariff income	(116)	
	Asset Management	£134k under budget on employees £366k underachieved income and costs for unlet premises e.g. Newgate Street, Brackenhill, Tommy Armstrong, Millennium Place £74k over budget on supplies and services	306	300
Transport	Head of Transport	£15k over budget on supplies and services relating to NECA admin fee and legal fees Durham Tees Valley Airport (DTVA)	15	
	Traffic	£56k overspend on parking services contract payments £147k under budget on income due to - parking income lower than budget (£34k), estimated £43k net loss of North Bondgate Car Park, reduced bus shelter advertising (£32k), reduced fees from accident data and land searches (£25k), and no rental income from Peterlee bus station kiosk (13k)	203	
	Sustainable Transport	£17k under budget on supplies, mainly due to renegotiated computer contracts	(17)	
	Supported Housing	£160k over budget on employee and supplies and services costs, due mainly to 24/7 cover for holidays and sickness £280k net over budget on income due to higher number of clients £115k and additional SLA income £165k	(120)	81
Central	Central Costs	No variances		0
TOTAL				(392)

8. In summary, the service grouping is on track to maintain spending within its cash limit. It should also be noted that the estimated outturn position incorporates the MTFP savings required in 2016/17 which amount to £1.118 million.

Capital Programme

9. The RED capital programme makes a significant contribution to the Regeneration ambitions of County Durham. The programme is relatively large and comprises over 138 schemes managed by around 23 project delivery officers.
10. The Regeneration and Economic Development capital programme was revised at Outturn for budget rephased from 2015/16. This increased the 2016/17 original budget. Further reports to the MOWG detailed further revisions, for grant additions/reductions, budget transfers and budget reprofiling into later years. The revised budget now stands at **£39.992 million**.
11. Summary financial performance to the end of September is shown below.

Service	Original Annual Budget 2016/17 £000	Revised Annual Budget 2016/17 £000	Actual Spend to 30 September £000	Remaining Budget £000
Economic Dev & Housing	14,767	19,380	9,351	10,029
Planning & Assets	7,494	9,066	3,488	5,578
Transport & Contracted	11,012	11,292	4,375	6,917
Strategy & Programmes	250	254	0	254
Total	33,523	39,992	17,214	22,778

12. Actual spend for the first six months amounts to **£17.214 million**. **Appendix 2** provides a more detailed breakdown of spend across the major projects contained within the RED capital programme.
13. The key areas of spend to date have been on Industrial Estates (£3.596 million), Structural Capitalised Maintenance (£2.962 million), and the Transport Major Schemes (£3.091 million). Other areas of the programme are profiled to be implemented during the remainder of the year it is anticipated that the projected outturn at 31 March 2017 will be in line with the revised budget.
14. At year end the actual outturn performance will be compared against the revised budgets and service and project managers will need to account for any budget variance.

Recommendations:

15. The Scrutiny Committee is requested to note the contents of this report.

Appendix 1: Implications

Finance

Financial implications are detailed throughout the report which provides an analysis of the revenue and capital projected outturn position.

Staffing

None.

Risk

None.

Equality and Diversity / Public Sector Equality Duty

None.

Accommodation

None.

Crime and disorder

None.

Human rights

None.

Consultation

None.

Procurement

None.

Disability Issues

None.

Legal Implications

None.

Appendix 2: RED Capital Programme 2016-17

General Fund	Revised Annual Budget £000	Profiled Budget £000	Actual Spend to 30 September £000	Remaining Budget £000
Economic Development & Housing				
Barnard Castle Vision	243	97	118	125
Durhamgate	50	20	1	49
Industrial Estates	6,653	2,661	3,596	3,057
North Dock, Seaham	767	307	203	564
Office Accommodation	1,808	723	219	1,589
Town Centres	2,519	1,008	681	1,838
Minor Schemes	173	69	89	84
Disabled Facilities Grant /FAP (1)	3,294	1,318	1,826	1,468
Gypsy Roma Travellers	99	39	-1	100
Housing Renewal	909	363	244	665
Chapter Homes	2,865	1,185	2,375	490
Planning & Assets				
Renewable Energy Schemes	443	177	87	356
Structural Capitalised Maintenance	7,648	3,059	2,962	4,686
Minor Schemes	975	390	439	536
Transport & Contracted Services				
Local Transport Plan	3,312	1,325	1,227	2,085
Transport Corridors	31	12	31	0
Transport Major Schemes	7,839	3,136	3,091	4,748
Transit 15	15	6	9	6
CCTV	60	24	17	43
Minor Schemes	35	14	0	35
Strategy & Programmes Minor Schemes				
	254	102	0	254
RED Total	39,992	16,035	17,214	22,778

(1) Financial Assistance Programme

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**Economy and Enterprise Overview and
Scrutiny Committee**

13 January 2017



**Quarter 2 2016/17
Performance Management Report**

**Report of Corporate Management Team
Lorraine O'Donnell, Director of Transformation and Partnerships
Councillor Simon Henig, Leader**

Purpose of the Report

1. To present progress against the council's corporate performance framework for the Altogether Wealthier priority theme for the second quarter of the 2016/17 financial year, covering the period July to September 2016.

Background

2. Work is underway to review how we present performance information in the clearest possible way. This quarter we have tightened the format of the report to make it more concise. We have included an Executive Summary which outlines key performance messages from data released this quarter. We have reviewed the Altogether theme moving from a narrative format to an at a glance, more visual style presentation of one summary page per Altogether theme which presents key data messages showing, where available, the latest position in trends and how we compare to others.
3. A more comprehensive table of all performance data is presented as usual in Appendix 3.
4. Key performance indicator progress is still reported against two indicator types which comprise of:
 - a. Key target indicators – targets are set for indicators where improvements can be measured regularly and where improvement can be actively influenced by the council and its partners; and
 - b. Key tracker indicators – performance will be tracked but no targets are set for indicators which are long-term and/or which the council and its partners only partially influence.
5. We will continue to look at ways to further develop the format of the report, as part of the transformation programme, to provide a clearer way of understanding how the council is performing, with the leanest possible process.

6. An outline of the colour rating applied to our performance and the groups we use to compare ourselves is outlined in Appendix 2.
7. To support the complete indicator set, a guide is available which provides full details of indicator definitions and data sources for the 2016/17 corporate indicator set. This is available to view either internally from the intranet (at Councillors useful links) or can be requested from the Corporate Planning and Performance Team at performance@durham.gov.uk.

Executive Summary

Key performance messages from data released this quarter

8. Although the national and regional employment rates continue to improve, the County Durham rate has declined this quarter and is now worse than last quarter, the same period last year and national and regional rates. Linked to this there have been increases in youth out of work claimants and long term Job Seeker's Allowance claimants.
9. However, Business Durham activity continues to create and safeguard jobs and increase occupancy of their business space. Funding for apprenticeships through Durham County Council schemes has now been confirmed and has resulted in increased starts although apprenticeships sustained for 15 months or longer has declined due to decreased funding last year. Pre-employability programmes have been supporting young people with employment advisors and helping them into employment or education and assisting teenage parents into apprenticeships. A number of individuals have also benefitted from funding to help them overcome barriers to employment.
10. Lumiere, Yves Saint Laurent exhibition at Bowes Museum, Magna Carta exhibition at Palace Green Library and Visit County Durham's national marketing campaign have contributed to an increase in visitor numbers in 2015, benefitting the local economy by supporting more jobs and increasing overall visitor spending.
11. The council continues to successfully regenerate housing with an increased number of private sector properties improved through council intervention and additional new home completions, although numbers have fallen since last year. The first Chapter Homes houses will be completed soon at Newton Aycliffe and agreement has been reached to progress to phase two. Development has been supported by high levels of planning applications determined within deadlines. There have been fewer affordable homes due to changes to legislation reducing grant levels and fewer empty properties have been brought back into use through council intervention as landlords now must belong to the accreditation scheme to access funding. This benefits tenants as landlords are committed to maintaining satisfactory management and property standards. Co-ordinated work of partners is successfully assisting clients to prevent homelessness and reduce the number of clients with a statutory homelessness duty.

12. The latest position in volume trends is presented in the charts available at Appendix 4.

Risk Management

13. Effective risk management is a vital component of the council's agenda. The council's risk management process sits alongside our change programme and is incorporated into all significant change and improvement projects.

14. There are no key risks in delivering the ambitions of this priority theme.

Key data messages by Altogether Theme

15. The next section provides a one page summary of key data messages for the Altogether Wealthier theme. The format of the Altogether theme has been revised to provide a snap shot overview aimed to ensure that key performance messages are easy to identify. The Altogether theme is supplemented by information and data relating to the complete indicator set, provided at Appendix 3.

Altogether Wealthier

Employment

Employment rate (July 2015 to June 2016)

- Fell to 67.5%/226,400 people
- North East (69.4%) and England (74%) improving
- 36,700 people not in work want a job (11.2% of working age population)

NOTE: The axis on this graph does not start at zero

1,615 → 1,660* (31.5% of all) **Job Seeker's Allowance (JSA) claimants claiming 12 months or more** (June → September 2016)

*Since August 2015, some out of work claimants have claimed Universal Credit. A small number may have claimed over 12 months but data is not available.

Young People	Durham	England	North East
18 to 24 year olds who are out of work and claiming Universal Credit or Job Seeker's Allowance (At Sep 2016)	4% (2,055 people)	2.7% x	4.5% ✓
16 to 18 year olds in an apprenticeship (At Jun 2016)	11%	7.8% ✓	11.3% x

- Helping people back into work**
- ✓ 474 Jobs created/safeguarded through Business Durham activity (Jul - Sep 2016).
 - ✓ 50 Apprenticeships started through County Durham schemes. Performance is increasing since confirmation of funding (Apr - Jun 2016).
 - x 663 (67.3% of) apprenticeships through County Durham schemes sustained for 15 months or more. Fewer starts last year due to reduced funding meaning fewer were sustained (At Sep 2016).
 - ✓ 16 Teen parents supported to start apprenticeships (Apr - Sep 2016).
 - ✓ 584 Young people registered on Durham Works programme, with 390 supported by employment advisors. 132 (22.6%) have progressed to employment or education (At Sep 2016).

Housing regeneration

	April to September 2016	2015
🏠 255 private sector properties improved through council intervention, in line with the target (257)	↑	209
🏠 56 empty properties brought back into use through council intervention, slightly below the target (60)	↓	121*
🏠 602 net new homes completed	↓	632
🏠 53 affordable homes delivered, just below target (55)	↓	186*
🏠 43 net new homes in Durham City	↓	46
🏠 63% of completions in/near major settlements (July to September 2016)	↔	63%
*numbers reduced from 2015 due to changes to funding/grants		
🏠 40 of the 125 Chapter Homes properties at Eden Field, Newton Aycliffe have been reserved by customers. The first will complete in November 2016. Agreement has been made to progress to phase two. The planning application for Chester-le-Street will be submitted soon.		

Tourism

+3%
+2%
+1.5%

18.7 million visitors to the county (2015) → **£778 million overall visitor spending** → **10,961 jobs supported by visitor economy**

Successes	Current/future activity
<ul style="list-style-type: none"> ✓ Lumiere ✓ Exhibitions - Yves Saint Laurent at Bowes Museum and Magna Carta at Palace Green Library ✓ Visit County Durham's national marketing campaign ✓ Increased visitors to thisisdurham website 	<ul style="list-style-type: none"> ❖ Taste Durham month and awards ❖ Food and drink exchange event ❖ Potential saints trail products and marketing with regional partners ❖ Promotion of Visit County Durham partnership scheme

Recommendations and Reasons

16. That the Economy and Enterprise Overview and Scrutiny Committee receive the report and consider any performance issues arising there with.

Contact: Jenny Haworth, Head of Planning and Performance

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Appendix 1: Implications

Appendix 2: Report Key

Appendix 3: Summary of key performance indicators

Appendix 4: Volume measures

Appendix 1: Implications

Finance - Latest performance information is being used to inform corporate, service and financial planning.

Staffing - Performance against a number of relevant corporate health Performance Indicators (PIs) has been included to monitor staffing issues.

Risk - Reporting of significant risks and their interaction with performance is integrated into the quarterly monitoring report.

Equality and Diversity / Public Sector Equality Duty - Corporate health PIs are monitored as part of the performance monitoring process.

Accommodation - Not applicable

Crime and Disorder - A number of PIs and key actions relating to crime and disorder are continually monitored in partnership with Durham Constabulary.

Human Rights - Not applicable

Consultation - Not applicable

Procurement - Not applicable

Disability Issues - Employees with a disability are monitored as part of the performance monitoring process.

Legal Implications - Not applicable

Appendix 2: Report key

Performance Indicators:

Direction of travel/benchmarking

Performance against target

Same or better than comparable period/comparator group

GREEN

Meeting/Exceeding target

Worse than comparable period / comparator group (within 2% tolerance)

AMBER

Getting there - performance approaching target (within 2%)

Worse than comparable period / comparator group (greater than 2%)

RED

Performance >2% behind target

National Benchmarking

We compare our performance to all English authorities. The number of authorities varies according to the performance indicator and functions of councils, for example educational attainment is compared to county and unitary councils however waste disposal is compared to district and unitary councils.

North East Benchmarking

The North East figure is the average performance from the authorities within the North East region, i.e. County Durham, Darlington, Gateshead, Hartlepool, Middlesbrough, Newcastle upon Tyne, North Tyneside, Northumberland, Redcar and Cleveland, Stockton-on-Tees, South Tyneside, Sunderland, The number of authorities also varies according to the performance indicator and functions of councils.

Nearest Neighbour Benchmarking:

The nearest neighbour model was developed by the Chartered Institute of Public Finance and Accountancy (CIPFA), one of the professional accountancy bodies in the UK. CIPFA has produced a list of 15 local authorities which Durham is statistically close to when you look at a number of characteristics. The 15 authorities that are in the nearest statistical neighbours group for Durham using the CIPFA model are: Barnsley, Wakefield, Doncaster, Rotherham, Wigan, Kirklees, St Helens, Calderdale, Dudley, Northumberland, Tameside, Sheffield, Gateshead, Stockton-on-Tees and Stoke-on-Trent.

We also use other neighbour groups to compare our performance. More detail of these can be requested from the Corporate Planning and Performance Team at performance@durham.gov.uk.

Actions:

WHITE

Complete (action achieved by deadline/achieved ahead of deadline)

GREEN

Action on track to be achieved by the deadline

RED

Action not achieved by the deadline/unlikely to be achieved by the deadline

Appendix 3: Summary of Key Performance Indicators

Table 1: Key Target Indicators

Ref	PI ref	Description	Latest data	Period covered	Period target	Current performance to target	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
Altogether Wealthier											
1	REDPI 106	Percentage of properties let from Durham County Council's retail, commercial and investment portfolio	77	As at Sep 2016	80	RED	79	RED			
2	REDPI 33	Percentage of Business Durham floor space that is occupied	87.00	As at Sep 2016	81.00	GREEN	84.12	GREEN			
3	REDPI 76	Income generated from Business Durham owned business space (£)	1,663,489	Apr - Sep 2016	1,565,000	GREEN	1,571,379	GREEN			
4	REDPI 64	Number of passenger journeys made on the Link2 service	7,728	Jul - Sep 2016	7,500	GREEN	8,141	RED			
5	REDPI 81	Percentage of timetabled bus services that are on time	91.1	Jul - Sep 2016	88.0	GREEN	94.0	RED			
6	REDPI 75	Overall proportion of planning applications determined within deadline	90.7	Jul - Sep 2016	90.0	GREEN	84.2	GREEN			
7	REDPI 10ai	Number of affordable homes delivered	53	Apr - Sep 2016	55	RED	186	RED			

Ref	PI ref	Description	Latest data	Period covered	Period target	Current performance to target	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
8	REDPI 29a	Number of private sector properties improved as a direct consequence of local authority intervention	255	Apr - Sep 2016	257	AMBER	209	GREEN			
9	REDPI 30	Number of empty properties brought back into use as a result of local authority intervention	56	Apr - Sep 2016	60	RED	121	RED			
10	REDPI 62	Number of apprenticeships started through Durham County Council schemes	50	Apr - Jun 2016	50	GREEN	10	GREEN			
11	CASAW 2	Overall success rate (%) of adult skills funded provision	95.2	2015/16 ac yr (provisional)	90.0	GREEN	93.2	GREEN	87.0 GREEN	84.7* GREEN	2014/15 ac yr (final)
12	REDPI 103	Number of full time equivalent jobs created through business improvement funding	68.5	2015/16	Not set	NA	New indicator	NA			
13	REDPI 41b	Percentage of major planning applications determined within 13 weeks [1]	90.9	Jul - Sep 2016	80.0	GREEN	64.9	GREEN	83.0 GREEN	88** GREEN	Apr - Jun 2016
14	REDPI 92	Number of gross potential jobs created or safeguarded as a result of Business Durham activity	474	Jul - Sep 2016	NA	NA [2]	522	NA			
15	REDPI 104	Number of businesses supported through business improvement funding	41	2015/16	52	RED	New indicator	NA			
16	REDPI 91	Number of visitors to the thisisdurham website	279,738	Jul - Sep 2016	280,000	AMBER	255,826	GREEN			

Table 2: Key Tracker Indicators

Page Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
Altogether Wealthier											
71	REDPI3	Number of net new homes completed in Durham City	43	Apr - Sep 2016	22	NA [3]	46	RED			
72	REDPI22	Percentage of households within County Durham that can access Durham City market place by 8.30am, using public transport with a total journey time of one hour, including walking time	not reported	NA	74.1	NA	74.5	NA			
73	REDPI38	Number of passenger journeys recorded by the operator of the three Durham City Park and Ride sites	282,310	Jul - Sep 2016	244,205	GREEN	281,359	GREEN			
74	REDPI80	Percentage annual change in the traffic flow through Durham City [4]	Not available	NA	Not available	NA	-13.43	NA			
75	REDPI 100	Number of visitors to County Durham (million)	18.7	2015	18.1	GREEN	18.1	GREEN			
76	REDPI 101	Number of jobs supported by the visitor economy	10,961	2015	10,803	GREEN	10,803	GREEN			
77	REDPI 102	Amount (£ million) generated by the visitor economy	778	2015	752	GREEN	752	GREEN			

Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
78	REDPI 97a	Occupancy rates for retail units in Barnard Castle town centre (%)	92	As at Mar 2016	91	GREEN	91	GREEN	91.3 GREEN		As at Jan 2016
79	REDPI 97b	Occupancy rates for retail units in Bishop Auckland town centre (%)	81	As at Mar 2016	80	GREEN	80	GREEN	91.3 RED		As at Jan 2016
80	REDPI 97c	Occupancy rates for retail units in Chester-le-Street town centre (%)	90	As at Mar 2016	87	GREEN	87	GREEN	91.3 AMBER		As at Jan 2016
81	REDPI 97d	Occupancy rates for retail units in Consett town centre (%)	92	As at Mar 2016	93	AMBER	93	AMBER	91.3 GREEN		As at Jan 2016
82	REDPI 97e	Occupancy rates for retail units in Crook town centre (%)	89	As at Mar 2016	90	AMBER	90	AMBER	91.3 RED		As at Jan 2016
83	REDPI 97f	Occupancy rates for retail units in town centre - Durham City (%)	92	As at Mar 2016	91	GREEN	91	GREEN	91.3 GREEN		As at Jan 2016
84	REDPI 97g	Occupancy rates for retail units in Newton Aycliffe town centre (%)	73	As at Mar 2106	67	GREEN	67	GREEN	91.3 RED		As at Jan 2016
85	REDPI 97h	Occupancy rates for retail units in Peterlee town centres (%)	83	As at Mar 2016	86	RED	86	RED	91.3 RED		As at Jan 2016
86	REDPI 97i	Occupancy rates for retail units in Seaham town centre (%)	95	As at Mar 2016	94	GREEN	94	GREEN	91.3 GREEN		As at Jan 2016
87	REDPI 97j	Occupancy rates for retail units in Shildon town centre (%)	92	As at Mar 2016	89	GREEN	89	GREEN	91.3 GREEN		As at Jan 2016
Page 699	REDPI 97k	Occupancy rates for retail units in Spennymoor town centre (%)	87	As at Mar 2016	88	AMBER	88	AMBER	91.3 RED		As at Jan 2016

Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
89	REDPI 971	Occupancy rates for retail units in Stanley town centre (%)	89	As at Mar 2016	88	GREEN	88	GREEN	91.3 RED		As at Jan 2016
90	REDPI72	Number of local passenger journeys on the bus network	5,849,532	Jan - Mar 2016	6,178,522	RED	5,832,051	GREEN			
91	REDPI 10b	Number of net homes completed	602	Apr - Sep 2016	336	NA [3]	632	RED			
92	REDPI24	All homes completed in and near all major settlements, as defined in the County Durham Plan, as a proportion of total completions	63	Jul - Sep 2016	48	GREEN	63	GREEN			
93	REDPI34	Total number of applications registered on the Durham Key Options system which led to the household being successfully rehoused	1,062	Jul - Sep 2016	1,099	RED	1,077	AMBER			
94	REDPI 36d	Number of clients accessing the Housing Solutions Service	4,081	Jul - Sep 2016	3,946	RED	New definition	NA [5]			
95	REDPI 36c	Number of clients who have accessed the Housing Solutions Service where there has been an acceptance of a statutory homelessness duty	45	Jul - Sep 2016	48	GREEN	32	RED			

Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
96	REDPI 36a	Number of clients who have accessed the Housing Solutions Service and for whom homelessness has been prevented	307	Jul - Sep 2016	363	RED	330	RED			
97	REDPI40	Proportion of the working age population defined as in employment	67.5	Jul 2015 - Jun 2016	69.0	RED	68.1	AMBER	74.0	69.4*	Jul 2015 - Jun 2016
98	REDPI73	Number of the working age population currently not in work who want a job	36,700	Jul 2015 - Jun 2016	35,600	RED	42,200	GREEN			
99	REDPI8b	Proportion of all Jobseeker's Allowance (JSA) claimants that have claimed for one year or more	31.50	As at Sep 2016	29.90	RED	26.40	RED			
100	REDPI7a	Number of 18 to 24 year olds who are out of work and claiming either Universal Credit or Job Seekers Allowance (JSA) [1]	2,055	As at Sep 2016	1,855	RED	1,990	RED			
101	CASCYP 16	Percentage of 16 to 18 year olds who are not in education, employment or training (NEET) (Also in Altogether Better for Children and Young People) [6]	6.3	Jul - Sep 2016	6.1	RED	7.7	GREEN			

Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
102	CASAW 3	Percentage of 16 to 18 year olds in an apprenticeship	11.0	As at Jun 2016	10.9	GREEN	11.9	RED	7.8 GREEN	11.3* RED	As at Jun 2016
103	REDPI 105	Number of apprenticeships from Durham County Council schemes sustained at least 15 months	663	As at Sep 2016	735	RED	460	GREEN			
104	REDPI87	Gross Value Added (GVA) per capita in County Durham (£)	15,165	2013	14,114	GREEN	14,114	GREEN	25,367 RED	18,216* RED	2013
105	REDPI88	Per capita household disposable income (£) [1] [7]	15,040	2014 (provisional)	14,693	GREEN	14,693	GREEN	17,965 RED	15,189* AMBER	2014
106	REDPI89	Number of registered businesses in County Durham	16,400	2015/16	15,155	GREEN	15,155	GREEN			
107	REDPI66	Number of businesses engaged with Business Durham	1,238	2015/16	1,134	GREEN	1,134	GREEN			
108	REDPI93	Number of business enquiries handled by Business Durham	1,129	2015/16	1,202	RED	1,202	RED			
109	REDPI90	Percentage change in the number of visitors to the core attractions in County Durham compared to the previous year	10.34	Apr - Sep 2015	-9.7	GREEN	-9.7	GREEN			

Ref	PI ref	Description	Latest data	Period covered	Previous period data	Performance compared to previous period	Data 12 months earlier	Performance compared to 12 months earlier	National figure	*North East figure **Nearest statistical neighbour figure	Period covered
110	REDPI 110	Number of core tourism businesses participating in the Visit County Durham Partnership Scheme	21	Jul - Sep 2016	67	RED	New indicator	NA			
111	REDPI 111a	Amount of employment land approved (hectares)	17	2015/16	New indicator	NA	New indicator	NA			
112	REDPI 111b	Amount of employment land completed (hectares)	1	2015/16	New indicator	NA	New indicator	NA			

[\[1\] Data 12 months earlier amended](#)

[\[2\] Target is an annual target](#)

[\[3\] Data cumulative so comparisons are not applicable](#)

[\[4\] Information is not available due to roadworks](#)

[\[5\] Due to changes to the definition data are not comparable/available](#)

[\[6\] Data not comparable due to the high number of school leavers whose status is 'not known' which impacts significantly on this indicator](#)

[\[7\] Previous period data amended /refreshed / final published data](#)

Chart 1. Major planning applications

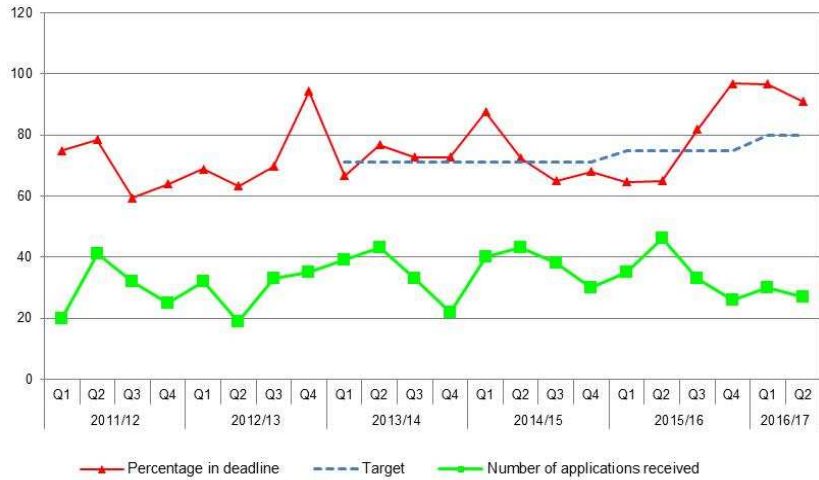


Chart 2. Overall planning applications

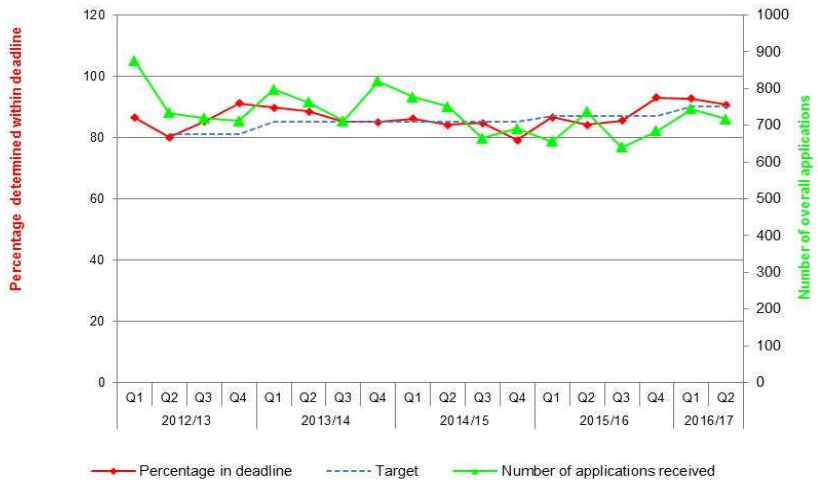
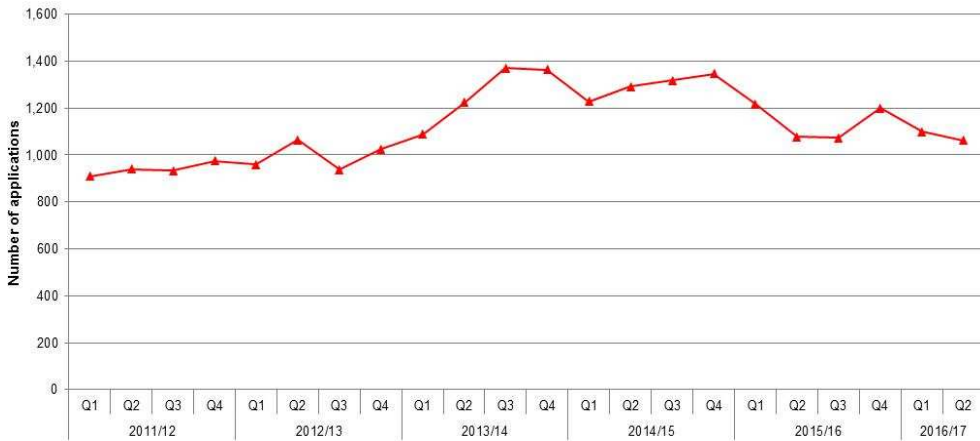


Chart 3. Applications registered on the Durham Key Options system which led to the household being successfully rehoused





MINUTES

Meeting	County Durham Economic Partnership Board
Date of Meeting	Tuesday 11 th October 2016
Time	13.00 – 15.00
Venue	The Farnham Room, County Hall

Attendees:

Brian Tanner	Chair
Sue Parkinson	Vice Chair & Chair of the Business, Enterprise & Skills Group
Cllr Neil Foster	Cabinet Portfolio Holder for Economic Development and Regeneration, Durham County Council
Simon Goon	Business Durham
Margaret Vaughan	County Durham Community Foundation
Carol Daniell	Job Centre Plus
Simon Hanson	FSB
Andy Palmer	Head of SPP, Durham County Council
Ian Thompson	Director of Regeneration and Economic Dev
Geraldine Kay	Derwentside Homes
Tarryn Lloyd Payne	Strategy & Partnerships, Durham County Council
Angela Brown	Strategy & Partnerships, Durham County Council
Michelle Robinson	Spatial Policy, Durham County Council
Richard Baker	NELEP

1. Welcome

BT welcomed everyone to the meeting today and introduced MV who is attending today on behalf of Barbara Gubbins and welcomed MR and RB who would both be presenting today.

2. Apologies

Neil Graham	Chair of Durham City Board
Arun Harish	CPI
Alison Gittins	Durham Business Club
Cllr Eddie Tomlinson	Chair of Rural Working Group
Jon Gluyas	Durham University
Michelle Gorman	Visit County Durham
Sarah Robson	Chair of Housing Forum
Barbara Gubbins	County Durham Community Federation

3. Minutes of the last meeting

These were agreed as a true record.

4. Matters Arising

There were no matters arising and all actions are complete.

5. Economic Bulletin and Performance – Andy Palmer

AP discussed the Economic Bulletin and Performance Report which was circulated with the papers. He mentioned that measurers for the Partnership over the last few years have seen a slow and steady improvement in the employment rate. The latest economic data for Co Durham shows mixed messages. The number of residents employed and the number of jobs in the County has grown but unemployment has dipped. In relation to the Brexit vote there has been a lot of speculation but for most analysis it is too early to determine the degree of uncertainty.

BT thanked AP for his update and for developing this bulletin.

6. Business Confidence in County Durham – Simon Goon

Overall it doesn't feel like very much has changed. Key highlights from discussions with partners mirrors some of the national picture including;

- It is a "taught" confidence rather than really believing it.
- People are just continuing on.
- Post-Christmas will start to give a clearer picture on business trends.
- We are aware of scores of businesses making decisions on contracts. No one is really talking about Access to Finance being an issue.

The board discussed opportunities in the current economic climate, including the forthcoming Apprenticeship Levy and possible exporting opportunities.

SH commented and emphasised the negative territory for confidence and is at its worst since 2012, although Access to Finance issues have been easing. SH further highlighted the rise in employment for first quarter this year and increase in numbers of members wanting to grow. However, despite the mixed picture there are evident signs of increasing labour costs, but not the living wage, so this will have further impact. Some members are optimistic whilst there are challenges for others.

RB had attended the same meeting with the Bank of England as SG and felt that it was interesting to hear comments about uncertainty before the vote and then panic now as have levered into more uncertainty of what will happen once the reality becomes evident. There is a real worry about labour supply.

SP had asked the question at the last BES meeting and was much of what has already been discussed. Definitely a mixed picture. She reported that Job Centre Plus had mentioned they still had employers coming to them. CD supported this and mentioned current and active contact and engagement information sessions with businesses.

7. Strategic Economic Plan Refresh – Richard Baker

RB gave a presentation to the Board on where the NELEP are in relation to the SEP refresh.

The key messages looking forward are:

- The need to focus on improving the size and productivity of our business base
- Strengths and good recent performance in key areas

- Existing and emerging industrial strengths, each of which provide opportunities for innovation and international engagement
- A growing service sector with capacity to provide higher skilled jobs
- Use the full range of resources to drive and accommodate growth for our labour force
- A tightening labour market – focus needed on both demand and supply of people and skills
 - Growth in replacement demand as population ages and progression
 - Address mismatches between supply of skills and demand
 - Large number of younger and older people are out of work
 - Too short careers escalators, risk of outflow of higher skills

The board discussed key issues relating to the proposed strategy. Areas of discussion included;

- Investment uncertainty connected to Brexit and use of the strategy in securing private finance. RB mentioned that this would be taken into account for a future investment plan.
- Spatial context needs to be thought through to ensure a spatial narrative that brings the key elements of the document together. RB mentioned that in relation to rural areas they are doing a piece of work on 5G with the digital leaders group and they have a list of things that need to be done before it goes live.
- BT thanked RB for his informative presentation

8. County Durham Plan – Michelle Robinson

MR gave a presentation on the County Durham Plan. She recapped on the issues and options for the plan and the consultation. She mentioned the preferred options list:

- Will contain Policies on specific areas
- Will identify development needs to 2033
- Will contain allocations to meet identified needs
- Informed by a suite of evidence which will also be available during consultation

BT thanked MR for attending today to give her update

9. Devolution Update – Neil Foster

NF gave an update on devolution and the deal that had been sought to ensure it was right for Durham. NF updated the board on the key principals of the negotiation with ministers. These included the elected Mayor and a fair funding deal. Discussions were held with ministers and treasury but it was felt that they couldn't give us sufficient reassurance needed and promises were not strong enough to take things forward therefore Government took us out by withdrawing the deal.

BT thanked NF for this information

10. EU Programme – Sue Parkinson

There is a huge amount of activity coming from Government before the Autumn Statement.

Had urgent call from Treasury for a list of projects in the pipeline, which is needed by Thursday, so SP has been working on this with Heather Heward and this is now complete and submitted.

On the operation side there have been calls for Durham only for PA1 and 3 and next week at the ESIF Committee will see the result of that. SP praised the work stream leads for their continuous hard work and support.

- PA4 continues to be a massive problem. The Category of Regions Guide should be out after the Autumn Statement.
- DurhamWorks now have 100 plus on the programme which is excellent.
- Durham now have representation on the Project Boards for Durham, SP is rep for Community Grants delivery Board and LB sits on the NEETS delivery group.
- The SFA Opt in has been extended for 3 months. This is good news; hopefully it will be extended beyond the July date.
- Jeremie 2 has been approved and gone through ESIF as full application.

11. Business and Enterprise Framework

SG discussed the Business & Enterprise Framework with the Board members. It is now nearing the end of the consultation period and is due to go to DCC Cabinet in the next month. Have secured resource from DCC to develop an online portal,. The next steps are to:

- Translate this framework into an online resource that can be continuously developed.
- Refine the business competencies analysis
- Monitor and report the County's performance using the agreed measures and targets

Recommendations: CDEP Board is asked to approve the contents of this report and endorse the next steps to implement the Business and Enterprise Framework. - This was agreed

12. Partner and Working Group Updates

BT invited the chairs to provide updates:

Sue Parkinson – BES

All seems tied with EU. Durham has been awarded Social Enterprise status which is great news. At last meeting we had a presentation from BE Group regarding the Durham International Festival of Enterprise which is exciting.

Margaret Vaughan – VCS

It is survey time at VCS at the moment. Vonne do annual surveys across the North East. The dataset is not large. The surviving or thriving latest results are out, 72% have had an increase in number of beneficiaries as an impact to cuts and services. The general message is there is a higher demand for services.

Simon Hanson

FSB have commissioned IPPR to do a Northern Powerhouse report on opportunities going forward.

Workstreams have been set up by the FSB around EU to see what the impact will be from a small business prospectus

13. Any Other Business

BT thanked everyone for attending today's meeting and made special thanks to SG and SP for the work that has been carried out to get the BES Framework to this stage.

14. Date and Time of next meeting

7th February 2017 at 1pm